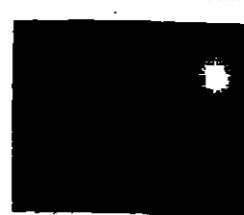


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World Business Newspaper <http://www.FT.com>

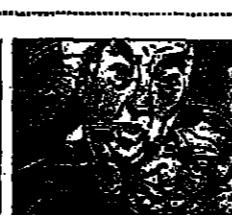
THURSDAY DECEMBER 31 1998



FT Weekend Saturday  
There is no escape from  
the bomb: the millennium  
crisis has already begun



The near-crash of '98  
The week the markets  
seized up  
Gerard Baker, Page 3

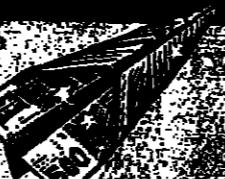


Russia  
Kompromat: the secret  
new currency of power  
Page 11

Poaching accountants  
Pyramids provide  
the inspiration  
Page 17

Launch of the euro

At midnight tonight, a new currency will be born. On Saturday, FT correspondents report from the world's financial centres on the frantic preparations for the opening of markets on Monday. Plus: a detailed table of the euro's value against the other main currencies



## WORLD NEWS

### Greek Cypriots protest against missiles decision

Giannis Clerides, the Greek Cypriot president, came under attack over his decision not to deploy Russian missiles on the divided island, with one party voting to leave his coalition government in protest. Page 2

Four Germans freed in Yemeni tribesmen have freed four German hostages kidnapped more than three weeks ago, after authorities warned they would use force to resolve the issue. Page 4

China reports 7.8% GDP growth China has reported what is likely to be the fastest economic growth in Asia this year, with the 7.8 per cent expansion in gross domestic product just below the government target. Page 12

Asian monetary union mooted Joseph Yam, chief executive of the Hong Kong Monetary Authority, floated the notion of an Asian version of the euro, saying unity would bolster the region against speculative attack. Page 2

Threat to block Israeli budget Israel's ultra-Orthodox religious parties said they would block further readings of the budget unless the Knesset banned membership of religious councils by non-Orthodox Jews. Page 4

Vietnam ready for value-added tax Vietnamese consumers are bracing for the introduction of value-added tax, in a step towards modernising the country's taxation system. Page 4

Hindu mobs attack churches India's prime minister has tried to distance his government from a destructive spree against Christians, after Hindu mobs were reported to have burned two Catholic churches in the western state of Gujarat. Page 4

Venice flood barrier plan axed The Italian government has formally blocked a \$2.5bn plan to build barriers at the mouth of the Venice lagoon to protect the city from high waters. Page 2

UK controls on Chinese imports Britain has announced new import controls on China, joining the US in a move aimed at keeping an Asian tree-killing beetle at bay. Page 2

Five to join UN Security Council Canada, Malaysia, Namibia, the Netherlands and Argentina on Friday will start their two-year terms on the 15-member United Nations Security Council.

French unemployment rate dips France's unemployment rate dropped slightly to 11.5 per cent in November, but nearly 3m people remain without a job. Page 13

Poland ready for EU by 2002 Polish president Aleksander Kwasniewski said his country would be ready to join the European Union by the end of 2002.

Air France flight lands safely An Air France flight with 58 passengers on board landed safely at Lyons airport after losing a wheel shortly after take-off. Page 14

## BUSINESS NEWS

### BP-Amoco merger deal gets go ahead from US regulators

US antitrust regulators gave the green light to the union of oil companies British Petroleum and Amoco. The two groups are to dispose of 134 petrol stations and reduce their influence in the wholesale market for petrol as a condition of approval. Page 12

LYNX chief executive Bernard Arnault resigned from the board of Diageo, the UK food and drink company. The move is seen as leading to the sale of the French luxury goods group's 10.89 per cent stake in Diageo. Page 13; Lex, Page 12

Valmet and Rauma, the two Finnish engineering groups planning a merger to create one of the world's largest forestry equipment companies, announced weaker-than-expected 10-month profits. Page 15

A spate of share listings by internet companies set to test US stock markets during the first quarter of 1999, as debate continues to rage on Wall Street about the high valuations achieved by online stocks. Page 13; World stocks, Page 30

Reckitt, the UK packaging and printing group, has been unable to make a full financial analysis of PLM, the Swedish packaging company for which it has bid \$1.5bn (£834m), after being denied access to confidential commercial information. Page 16

Maruti Udyog, India's largest carmaker, cut the price of its best-selling Maruti 800 by nearly 12 per cent to stimulate demand. The Maruti 800, already one of the cheapest cars in the world, will sell for \$4,332. Page 14

Hungary has approved a capital injection of Ft152bn (\$703m) to recapitalise the troubled Postbank, the country's fifth largest commercial bank. Page 14

Independent traders on the London International Financial Futures and Options Exchange have had their capital frozen after UK regulators shut two derivative firms in the biggest crisis for the market in almost four years. Page 13

Vies, the German industrial group, said it had increased its stake in Goldschmidt, the specialty chemicals business to 93.1 per cent. Page 14

US and UK attack missile site in Iraq

By Routh Khalid in Baghdad

Tensions over Iraq's no-fly zones escalated yesterday when the US and Britain attacked an Iraqi missile site in the south of the country after coming under Iraqi fire.

US officials said Iraq had fired between six and eight missiles at US and British jets conducting a routine patrol over the southern no-fly zone. US and British warplanes responded by firing two missiles and dropping laser-guided bombs.

A spokesman for the Iraqi air defence command in Baghdad told the Iraqi News Agency that Iraqi forces had fired surface-to-air missiles at "hostile" planes violating Iraqi air space yesterday as they tried to approach an air defence position, and "almost certainly" shot down one of the planes. He said the western planes then came back and unleashed their missiles on farming villages, killing a peasant, wounding two people and destroying a tractor.

US and British officials reported that all warplanes had returned safely to base.

Iraq this week reiterated its rejection of the no-fly zones, provoking a new crisis only 10 days after four days of strikes from the US and Britain.

Yesterday's clash was the second time in three days Iraq had challenged the no-fly zones imposed by the US and its allies. Baghdad considers the restriction a breach of its sovereignty.

US warplanes on Monday attacked an anti-aircraft site in northern Iraq after Iraqi forces launched surface-to-air missiles at the planes. Iraq said the attack left four soldiers dead. It also claimed it had shot down a US jet, but US officials denied this.

The US and Britain yesterday promised to continue patrols, in spite of Iraq's persistent defiance.

In Washington, David Leavy, White House national security spokesman, said the patrols were essential to the US strategy of containing Iraqi President Saddam Hussein. The zones were set up after the 1991 Gulf war to protect Iraq's Kurds living in the north and the Shias in the south from the central government.

At the Pentagon, Colonel Richard Bridges, a spokesman, said he had no indication Iraq's missiles were "anywhere near successful". He said Iraq often turns on their targeting radar at the last second, which makes it difficult for them to hit a US or British warplane.

Iraqi officials argue that the zones are not stipulated by a United Nations resolution and their enforcement is a part of continuing US and British aggression against Iraq.

Yasir Qassem, Iraq's vice-president, said on Tuesday Iraq was flying its own planes in the zones, though diplomats predicted the daily Iraqi sorties were flying on the edge of the zones rather than inside.

## WORLD MARKETS

STOCK MARKET INDEXES	Yield	Yield: Current	Yield: London	Yield: 2000/1
New York Composite	1016.87	(+5.41)	1026.1	(+25.1)
US Composite	218.98	(+1.81)		
Europe and Far East	3042.88	(+51.85)	3057.75	(+57.35)
CA 400	3042.88	(+51.85)		
DAX	3042.88	(+51.85)		
FTSE 100	3042.88	(+51.85)		
Small	15,402.17	(+1.75)		
US LONGTERM RATES				
Federal Funds	4.00%			
90-day T-bill, 100-day T-bill	4.00%			
Yield	4.00%			
OTHER RATES				
US 3-10 year	4.05%			
US 10 yr. 100	4.05%			
Yield 10 yr. 100	4.05%			
Japan 10 yr. 100	10.07	(10.78)		
Japan 10 yr. 100	10.07	(10.78)		
North Sea oil (Pence)	30.30	(0.40)		
Gold	310.30	(0.40)		

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Chicago • Los Angeles • Tokyo • Hong Kong

Yield	Yield: Current	Yield: London	Yield: 2000/1
Gold	310.30	(0.40)	
Yield	310.30	(0.40)	
Yield: Current	310.30	(0.40)	
Yield: London	310.30	(0.40)	
Yield: 2000/1	310.30	(0.40)	

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Full contents and Lex back page



The euro comes' proclaims a placard installed above the DAX index board at the Frankfurt stock exchange, causing a trader to pause for thought yesterday during the last session of the year.

Picture: Reuters

## Finland's feverish welcome is tinged with suspicion

North Karelia has more pressing problems than the euro, reports Tim Burt

From the peak of Ukkokoski, the highest point in eastern Finland, you look east to one of the world's economic disaster areas, Russia. The view west, from tomorrow, is across a new global economic power, the euro-zone.

ECB governors and European finance ministers are due today to make their final preparations for the launch of the single currency with a decision to fix the conversion rates between the euro and the 11 participating currencies.

These rates will be determined to a precision of six relevant digits and will remain unchanged until the phasing out of national banknotes and coins in 2002.

Proposed conversion rates, based on the latest market exchange rates, will be put forward by central bank governors at a videoconference meeting this morning.

The rate is expected to be close to DM2 to the euro, which would be in line with the *Financial Times' synthetic euro* - a hypothetical exchange rate for the new currency published for the last time today.

Mr Duisenberg will take part in the videoconference from the Belgian central bank in Brussels. He will then join finance ministers, who will formally decide the rates later this morning.

To celebrate the event, 3,000 banknotes marked with the new € symbol will be released over Brussels.

The announcement of the rates will trigger a race by central banks, banks and financial institutions to update their systems before Monday, when trading in euros and euro-denominated securities will start.

How the new currency will trade, Page 2

Euro-zone, Page 19

Countdown in the euro, www.ft.com

sm

Founded 150 years ago by Czar Nicholas I, says North Karelia has more pressing problems to deal with than ensuring a smooth transition to the euro. Although many local manufacturers will embrace the currency from the outset, local politicians want support from the European Commission in Brussels for other projects and purchasing systems to the single currency.

"This is the poorest region of Finland," according to Mr Meriläinen. "Unemployment is high, many people are moving away and cross-border co-operation with Russia has not really worked as we had hoped."

In outlying parts of the region, unemployment levels exceed 30 per cent and up to a third of its farms have disappeared in the past decade. The population is shrinking by 0.5 per cent a year and GDP has fallen below 75 per cent of the EU average.

Nevertheless, like towns throughout the 11-country euro-zone, Joensuu is preparing feverishly for the start of the single currency tomorrow. Retailers have begun to advertise prices in both the markka and the euro, while the city's banks are close to launching euro-denominated mortgages and savings accounts.

The city council will present its 1999 budget in euros, although it will not fully convert to the single currency until 2001. In the meantime, local companies such as Perilo, the fast-growing plastics group that produces mobile phone casings in Joensuu, are planning to switch their accounts and purchasing systems to the single currency.

In a sign of increased business links within the euro-zone, the city yesterday hosted a joint seminar with the northern Italian province of Treviso to enhance co-operation among small and medium sized businesses.

In spite of such moves, local politicians believe it is more important to extract support from Brussels for other projects - particularly attempts to encourage new industrial investment and training programmes.

Risto Poutila, planning director for the North Karelian regional council, hopes the region will qualify for Objective 1 regional aid from the EU, the assistance normally reserved for areas of extreme rural poverty or industrial blight.

"It really is a question of survival, and that is clearly more important for us than the euro."

Think  
THAMESLINK

Bedford •

Fitzwilliam •

Harlington •

Leagrave •

Luton •

Harpenden •

St Albans •

Redditch •

Euston & Borehamwood •

Mill Hill Broadway •

Hendon •

Cricklewood •

West Hampstead Thamestree •

Kentish Town •

King's Cross Thamestree •

Farringdon

City Thamestree

London Bridge</

# WORLD NEWS

DEFENCE DISPUTE PRESIDENT CLERIDES URGED TO RESIGN OVER DEPLOYMENT OF WEAPONS IN CRETE

## Cyprus missiles decision under attack

By Andreas Hadjipapas  
in Nicosia and Agencies

Glyfatos Clerides, the Greek Cypriot president, came under fierce attack yesterday over his decision not to deploy Russian-made missiles on the divided island, with one party voting to leave his coalition government in protest.

Two party leaders urged Mr Clerides to resign, while many Cypriots said they felt "disillusioned" by Tuesday's decision, under

which the \$425m of surface-to-air missiles are likely to be deployed on the Greek island of Crete and not in Cyprus.

Vassos Lyssarides, leader of the socialist Edeka party, said the decision would be seen as bowing to "Turkish blackmail".

Western allies of Greece and Turkey heaved a sigh of relief yesterday at a move expected to cool tensions between two Nato partners as the S-300 missiles stood packed and ready for ship-

ment from a Russian port. Turkey, which sponsors a breakaway Turkish Cypriot mini-state, had threatened to destroy the missiles if they were deployed on the island. It said yesterday they would still increase tensions in the Aegean if sent to Crete, as Greece and Cyprus now intend.

"I find it incredibly wrong that one Nato member country should bring missiles to threaten another Nato country," said Ismail Cem, Turkish foreign minister.

The centrist Democratic party, led by former president Spyros Kyprianou,

announced that from now on it would vote against any government proposal on defence allocations brought to parliament "until they make clear to us what we mean by defence". The party holds 10 of the 56 seats in parliament.

But Mr Clerides was not entirely without support for Tuesday's decision, which he stressed was his responsibility alone.

Britain joined the US in welcoming the Greek Cypriot decision. Austria, holder

of the European Union presidency, said the move showed Cyprus was fit for entry to the bloc. George Vassiliou, another former president who heads Cyprus' negotiating team in accession talks with the EU, described Mr Clerides' decision "courageous and correct".

A snap opinion poll by the private television station Antenna, broadcast last night, suggested that 71 per cent of Greek Cypriots favoured deployment of the missiles in Cyprus.

## Currency finds its heart in France

By Samer Iskander in Paris

"X", as on all good treasure maps, marks the spot - in this case the geographical heart of the new euro-zone as discovered by France's official geographic institute in a field about 150km south of Paris.

Tomorrow officials of the Cher region will march to the spot christened "euro-centre" just a few metres from the farm of Paul Berbain, a 64-year-old retired farmer, and unveil a granite plaque.

The heart of the euro-zone, is decidedly rural. Photographs of Mr Berbain's farm show a run-down barn surrounded by fields of grazing cows. Mr Berbain says he has "always been pro-European".

The Institut Géographique National says the plaque will be unveiled precisely at X-618.952 Y-222.949 on the Lambert II scale, pinpointed to within a margin of error of 200 metres.

As complicated as that sounds, the process of finding the co-ordinates was apparently simple.

"The author of the calculations took only a few minutes on his computer to find the result, based on digitalised maps," the institute said.

One mathematician visualised euro-centre as "where you would put the hook if you wanted to suspend horizontally a cardboard cut-out of the countries joining the euro".

Reassuringly for France, that hook - inserted at the commune of Blançafont, population 2,000 and known mainly for its witchcraft museum - is not far from where one would place a hook in France's own geographic centre, at the commune of Vesun.

History, however, suggests Blançafont may not enjoy centre stage for long with several countries expected to join the single currency within the next few years. This, inevitably, will shift the fulcrum point of the euro-zone.

In fact, "euro-centre" lies several hundred kilometres south-west of the geographic centre of the full European Union, in Viroinval, Belgium. That centre takes into account the four so-called "euro-outs" that will not be in the first wave of the single currency: the UK, Greece, Sweden and Denmark.

Euro-centre, however, has already had to move several times, with each successive expansion of the EU from six to 15 countries over some 40 years.

## Financial market traders wary of second guessing the euro

Currency experts are still divided over how Europe's newcomer will fare in the first few months of its life, writes Alan Beattie

The last thing any trader in the financial markets can say is that the launch of the euro at midnight on December 31 will come as a surprise.

But although the creation of the European single currency has not seriously been in doubt for some time, those who will buy and sell the euro every day of their working lives remain wary of leaping to conclusions about what sort of currency this will be.

There is a growing feeling that although the euro is likely to be volatile, it may well strengthen in the medium term against the world's other large currency, the US dollar. But analysts are still divided on how to predict the euro's short-term movements - in the first few months of its life.

Traders need to be able to guess how the new currency will move against the dollar from hour to hour and day to day, to help them time decisions on making deals and taking positions on a day-to-day basis.

As trading in the euro expands, the markets' attention will turn towards the fundamentals which will drive the currency. Here a consensus seems to be emerging that the euro will be strong but volatile.

The markets previously thought a broader Euro meant a weaker euro, said Avinash Persaud of J.P. Morgan.

But the euro has three European Union currencies more cheaply than buying the real one. This could mean the Euro has given misleading signals.

Mr Norfield says that to begin with, he is assuming the euro will follow the same patterns as the D-Mark on a day-to-day basis.

Until now the only real clue to these movements has been the behaviour of the Ecu, an artificial currency that contains not only 10 of the 11 currencies entering European economic and monetary union (Euro) but also three European Union

countries staying out of the first wave, including Sterling. Ecu will be convertible into euros at a one for one rate when the new currency starts.

With the European Central Bank (ECB) keen to take on the mantle of inflation hawk from the Bundesbank, few doubt interest rates in the euro-zone will be kept high enough to attract investors.

Even if the euro-zone's politicians loosen the fiscal purse-strings, most observers expect the ECB to compensate by raising interest rates to keep the lid on demand. This loose fiscal policy/tight monetary policy stance was exactly the combination that drove the dollar up to record levels during the Federal Reserve's chairmanship of Paul Volcker in the 1980s.

But though the euro may be strong, the size of the area covered by the currency may mean the development of a policy of benign neglect towards the external value of the euro.

"Rather than several open economies who care a lot about their exchange rate, there will now be one large closed economy. As time goes on, we may see the politicians of Europe lose their enthusiasm for exchange rate management as they see that the external position is less important for them,"

says Mr Persaud.

This contributes to a growing belief that two large closed economies, the US and the euro-zone, rubbing up against each other could produce large swings in the exchange rate between their currencies.

Goldman Sachs, the US investment bank, has chosen to record down and acquire a familiarity with the new currency.

With financial markets already scarred from huge swings in exchange rates in 1998, the euro is being launched into an environment in which the market does not even know what familiar currencies are going.

Predicting the course of a new one is all but impossible.

## Asian monetary union is mooted

By Louise Lucas in Hong Kong

Joseph Yam, chief executive of the Hong Kong Monetary Authority, the territory's de facto central bank, yesterday floated the notion of an Asian version of the euro, saying market unity would bolster the region against speculative attack.

Speaking two days before the euro's launch, Mr Yam called for discussions of an Asian monetary union to be slotted in to the region's agenda. Combining market muscle would put Asia in a stronger position and make individual countries less vulnerable to speculators, he said.

Hong Kong bore the brunt of speculative attacks last year, culminating in the August crisis, which spurred the government to launch a HK\$11.8bn (US\$15.2bn) shareholding programme to prop up prices and so frustrate the tactics of speculators.

"The fact that we are open, the fact that we are small, makes us vulnerable to manipulation by market players with quite (sizeable) resources," said Mr Yam. "How do we tackle that? We cannot close our markets. We cannot overnight enlarge our markets. And how do we enlarge our markets? By uniting them in one way or another. One way is a common denomination."

However, he stressed that if the time was ripe to start talking about a common currency, it was not yet time to take any concrete steps. He noted that the euro would come into being on January 1 only after 50 years of discussion.

"All I'm doing is bringing this subject forward for discussion," Mr Yam said.

The euro-zone figures go back only to January 1996 but Eurostat said earlier national-based data indicated that inflation last month was at a record low.

Prices in the euro-zone were unchanged between October and November.

European economics and finance ministers will there-

fore launch the euro today in conditions of price stability, which, according to the European Central Bank (ECB), exists when the year-on-year increase in harmonised inflation for the euro area is below 2 per cent.

Meanwhile, ECB monetary data yesterday eased fears that near zero inflation could be discouraging business activity. With its latest broad money figures, the ECB reported that credit growth in the euro area remained strong last month,

stable against the dollar by having more volatile interest rates," he said. "And as we have seen in earlier episodes, policymakers don't like doing that."

Whatever characteristics the euro takes on, it seems likely to be months or even years before traders settle down and acquire a familiarity with the new currency.

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## INTERNATIONAL

# Greenspan calm amid the storm

In the second of two reports, **Gerard Baker** recounts how two Fed rate cuts revived markets frozen with fear and helped avert what might have been economic crisis

**S**hortly after 2 o'clock on Wednesday September 23, Alan Greenspan cleared his throat, adjusted his microphone and began a hurriedly scheduled appearance before the Senate budget committee. Two days earlier, in a conference call with the other members of the Federal Reserve's policy-making open market committee, the Fed chairman had agreed the line he would take at the specially arranged session.

He needed to spell out in the clearest possible detail what the central bank would cut interest rates when the FOMC met the following week. In spite of earlier hints about a rate cut, financial markets were still uncertain and Mr Greenspan wanted to leave no doubt.

But unknown to the members of the Senate committee, the Fed chairman had another reason to send a reassuring message to the markets.

Two hundred miles away, in the fortress-like lower Manhattan headquarters of the New York Fed, William McDonough, the president of the most powerful of the regional branches of the central bank, was sitting round a table with some of the biggest lions in the Wall Street jungle. They were bickering over the terms of a deal to rescue Long Term Capital Management, the troubled hedge fund and brainchild of John Meriwether, financial high-flier. The rotted crisis a month earlier, and the global turmoil it precipitated, had brought LTCM to the brink of collapse, and Fed officials in Washington and New York were alarmed about the implications of failure for US financial markets.

As Mr Greenspan talked in Washington, the deal was sealed in New York: some of the largest companies on the

Street would put in \$3.5bn to shore up LTCM's capital. The near-collapse of the well-connected hedge fund that bailed Wednesday afternoon marked a new and critical phase of the global financial turbulence that seemed to threaten a worldwide recession this autumn.

In response to the crisis Mr Greenspan had already indicated his willingness to steer the Fed on a dramatic change in monetary course. At the Treasury and the White House, officials were co-ordinating an international response that would also strike out on a bold course for growth.

But with the collapse of LTCM, markets were gripped by a new frenzy of fear. The next 2½ weeks marked the most serious phase yet in the gathering crisis.

Six days after the LTCM rescue, and with markets writhing around it, the Fed at last confirmed its much-flagged change in policy. But as the news broke of the quarter-point cut in the federal funds rate to 5.25 per cent at 2.15pm that Tuesday, the reaction was disappointment. Having been prepared by Mr Greenspan for the announced change in policy, markets had been hoping it might prove a bold move – perhaps a half-point.

And while policymakers in Washington disappointed,

conditions in New York were deteriorating fast. In the wake of the LTCM bailout,

financial institutions began to look around for the next victim – and shunned almost any sort of risk.

Stock offerings were scrapped, lending conditions were tightened and equity

prices continued to fall.

The week after the IMF/World Bank meetings, beginning on October 12, threatened to produce a meltdown. On Wednesday October 14, BankAmerica, one of the country's largest, shocked investors with the announcement it had had to make provisions for losses of \$1.4bn in the previous quarter, much of it linked directly to the global turmoil.

Persistent rumours of even bigger troubles for at least one other investment bank suggested a broader financial



collapse was possible. "A lot of business just ground to a halt that week," says one trader.

The next day, Thursday October 15, marked the turning point. Having disappointed the markets with his earlier rate cut, Alan Greenspan decided to try again. That morning he arranged a conference call with other members of the open market committee. The discussion was lengthy, and went over much of the same ground as the September 23 session. But this time it was much more urgent.

**T**hat afternoon the Fed did something it had not done for four years – cut rates between the regularly scheduled meetings. The cut was another 25 basis points, and, critically, the Fed hinted it was ready to do more if necessary.

At 3.15pm the cut was announced. Within minutes, stock prices had rebounded. When the market closed 45 minutes later the Dow Jones Industrial Average had turned around by nearly 400 points.

To many market participants, the timing of the Fed's bold move suggested it knew something very disturbing. Another financial institution was in grave trouble. If the markets did not stabilise before the weekend, it would be forced to collapse with potentially devastating consequences for the world economy.

"It was very cleverly timed," says one seasoned Fed watcher.

"By moving just before the close that day they got the maximum response in financial markets."

The fact that the next day was a Friday also helped – it kept the momentum going into the weekend.

But Federal Reserve officials dismiss such talk: Monetary policy is rarely dictated by the needs of single institutions, however serious the systemic risk, they say.

More important than fears

about any single bank or

hedge fund, they add, were the extraordinary dislocations in markets as a whole in that fateful week. Even the most liquid and safest of markets simply froze, as paralysed investors refused to buy or sell.

A reliable indicator of investors' attitude to risk is the gap or "spread" between yields on certain types of risk-carrying bonds, and those on riskless Treasury bonds. The week the Fed cut interest rates, the spread between the yield on high-yielding (junk) bonds over 10-year Treasuries soared over 600 basis points, up from a low of 280 basis points in April.

And market watchers say

even this October figure was

artificially low, because vir-

tually no trades were in fact

taking place. If there had

been any activity, the spread

would surely have been

much higher – perhaps up to

800 or 900 points – the kind of

risk premium that investors

demand only in a serious

recession.

Even more strikingly,

investors were even shying

away from relatively risk-

free securities if they were

not traded in the most liquid

of markets.

In short, as Mr Greenspan

later said, the convulsions

that followed the Russian

collapse in August and the

LTCM crisis were seizing up

markets for all kinds of

heavily traded financial instruments.

In the weeks that followed

that second rate cut, condi-

tions gradually began to sta-

bilise. Opinions differ about

how important the rate cut

was. Many monetary offi-

cials think markets might

have gradually unfrozen of

their own accord, but believe

the dramatic urgency of the

October cut signalled the

Fed was ready to wade in.

Other factors undoubtedly

contributed to the subsequent

return to something close to

normality: Japanese bank-

ing reform and fiscal

stimulus, an IMF-led loan for

Brazil, signs of a halt to the

collapse in some of the

worst-hit Asian countries.

But the timing of the Fed's

actions suggest they were

probably pivotal.

Not that anyone claims

the US saved the world. The

mood of many officials in

Washington is one of tempo-

rary relief at having dodged

a bullet in 1998. No one is

confident there will not be

more in 1999.

*The first of these two reports*

*appeared in yesterday's*

*Financial Times.*

## Hopes for Mexican budget agreement

By Andrew Downie

In Mexico City

Officials from the Mexican Treasury and main political parties yesterday struggled to negotiate a new financial package that would prevent constitutional confusion.

With little more than 24 hours to go before the expiry of the 1998 budget deadline, government officials said they expected to reach an accord late yesterday. One said the two sides had tentatively agreed to raise funds by cancelling a proposed reduction in alcohol tax and by phasing in a cut in company tax. The government agreed to a small cut in spending, said the official.

"Anything can happen but we think that basically it is done," said the chief Treasury spokesman, Marco Provenco.

The accord would end the most protracted budget stalemate in recent history. Mexico has lost billions of dollars in revenue because of the fall in world oil prices – a third of its income derives from petroleum – and the government of President Ernesto Zedillo has struggled to come up with novel ways to make up the shortfall.

So far, the government has

sanctioned a rise in public transport fares, raised petrol prices by 15 per cent and liberalised long-standing price controls on some basic food-stuffs, including support that for decades made the humble tortilla affordable to even the poorest Mexicans.

However, other proposals – including a highly contentious plan to tax telephone service – were dismissed by the opposition and the three main parties have been unable to agree on an alternative.

The main opposition National Action party rejected new taxes and the government, which is adamant the fiscal deficit must remain at 1.25 per cent of gross domestic product, refused to entertain the idea of spending cuts.

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## INTERNATIONAL

HOSTAGE CRISIS TOURISTS KIDNAPPED THREE WEEKS AGO ARE RELEASED BY TRIBESMEN

## Four Germans freed in Yemen

By George Parker in London and Robin Allen in Dubai

Yemeni tribesmen yesterday freed four German hostages kidnapped more than three weeks ago after warnings from the authorities that they would use force to resolve the issue.

The release of the German tourists came in the same week that four hostages, three British and one Australian, were killed after Yemeni security forces stormed the camp of the Islamic fundamentalists who had kidnapped them the previous day.

**Religious fears may have helped spur deaths in Yemen**

Robin Allen explains how the nature of kidnapping may have started to undergo change in recent months

Over the last four years, kidnapping of western visitors in Yemen has become commonplace among armed tribesmen, who have used tourists as bargaining chips to force the government to fulfil pledges to supply basic hygiene, roads and social services to poor and remote areas. Oil company employees have been taken, and pipelines blown up, for the same reasons.

But apart from one Italian who was shot and wounded earlier this year and three nuns killed in July, scores of hostages have been released unharmed. Indeed most, according to Abdurazak Al-Saqqaf, editor-in-chief of the Yemen Times, come out of their captivity rather "sympathetic" to the people who "host" them.

These tribesmen are reportedly demanding up to IR50m (\$60,000), luxury cars and houses, high military ranks and assured public sector positions for some senior tribal leaders in return for releasing their captives.

Doubts remain about the chronology of events leading to the killing of four western hostages this week in Mudiyah, in Yemen's south-central Abyan province, but some suggest it was the decision by government troops to launch an attack that may have accounted for the deaths. The decision to go in may partly be explained by the government's belief that the kidnappers belonged to an Islamic militant group, making political rather than financial demands in return

"Why not?"

Most observers agree that Yemen is fertile ground for activists seeking to arouse anti-western sentiment and exploit popular disaffection.

Yemen is the "soft underbelly" of the Arabian peninsula, according to one analyst. After two decades of power, President Ali Abdallah Saleh has failed to dispel the widespread notion that power means wealth for a

recent years, but none had been killed until the shoot-out in Mudiyah, in Yemen's south-central Abyan province, on Tuesday.

Baroness Symons, UK Foreign Office minister, said London had earlier pressed the authorities in San'a to ensure the safety of the 32 Britons, two Australians and two Americans taken hostage.

"The Germans were freed a short while ago and on their way to San'a," a Yemeni official said yesterday.

He said they were safe and in good health.

Hundreds of tourists have been kidnapped in Yemen in

"If our advice was ignored for inadequate reasons, we would be very concerned indeed," she said.

Yemeni officials said the kidnappers belonged to Islamic Jihad, a group of about 200 members based in a camp in south Yemen.

There were growing suggestions yesterday that the hostages died because the Yemeni forces bungled the rescue attempt.

A Yemeni journalist, who spoke to some of the freed hostages, said they were taken by surprise when grenades were tossed at them

and then their captors fired back.

"Some of us were injured by the grenades and others in the crossfire," the journalist quoted one of the freed hostages as saying.

Meanwhile, the Conservative opposition party in the UK yesterday questioned whether the Foreign Office had provided the best up-to-date travel advice to visitors to Yemen.

Baroness Symons said there was no evidence that the latest round of kidnappings was related to the US and UK bombing of Iraq earlier this month.



Armed tribal Yemenis, west of San'a, hold their Kalashnikovs above their heads

privileged few and poverty for the rest of Yemen's 16m people.

Poverty is spreading as the economic cake gets smaller.

The 1998 budget deficit, at 13 per cent of gross domestic product, is eight times that projected. Interest rates were increased last October, for the third time this year, to 15 per cent. Since last June the official riyal/dollar exchange rate has fallen 14 per cent to IR148 to the dollar and oil revenues have fallen by 40 per cent.

The daily cost of living for ordinary people has soared, following cuts in state subsidies imposed at the behest of the International Monetary Fund and the World Bank as part of a structural

economic reform programme.

Poverty rises have exposed the government to accusations by the powerful opposition Islah Islamic party - led by the parliamentary speaker, Sheikh Abdullah Al-Ahmar - that it has betrayed Islamic principles and sold out to the west.

Last summer price riots erupted in the capital San'a and many other cities.

Since last June, preachers at mosques around Yemen have denounced international financial institutions, describing the World Bank as the "Death Bank".

In the southern part of the country around Mukalla, Lahej and Aden, violent protests continue to erupt

against what is seen as northern "colonialism" following the defeat of southern attempts at secession in the 1994 civil war.

The government's response has been to use the military to stamp out disaffection, and to persevere with subsidy cuts and price rises. Last month, President Saleh announced the privatisation of airports and seaports.

Analysts have warned that without first reforming itself, any central government's attempts to enforce doctrinaire measures on Yemen's independent-minded people are doomed to failure and will only lead to further disaffection and violence.

## Defiant Iraq scents a chance to make political gains

Roula Khalaf in Baghdad explains why Saddam Hussein has taken the decision to go on the offensive

On a main street of Karrada, in central Baghdad, the 24-metre-wide crater caused by a US cruise missile attack 10 days ago has been filled and the road repaired.

A few miles away, at the Medical City hospital, the windows shattered by an explosion at the old defence ministry are also being replaced. Throughout Baghdad, residents speak of the relief felt at the end of the four-day US and British air raids.

But as Baghdad picks up the pieces after Operation Desert Fox, the Iraqi government is stepping up its defiance. It insists that the war waged by the US and Britain is continuing and it has kept the country in a state of high alert.

The US-led air raids had

barely ended when Iraq began challenging the northern and southern exclusion zones from which its air force and troops have been barred since 1991 to protect Kurds in the north of the country and Shiites in the south.

This, in principle, has always been the Iraqi position. But this week Baghdad acted on it.

Yesterday, Iraq opened fire on US and British aircraft patrolling the southern no-fly zone, provoking a second retaliation this week. An earlier incident on Monday had led the US to fire at an air-defence battery, killing four Iraqi soldiers.

Continuing to challenge the no-fly zones may look like a death wish, as it is bound to result in fresh military action by the west and

the perceived political advantages made during the four days of raids into diplomatic gains. "There is a new situation now, after more than 400 cruise missiles were fired at us," says an official. "It presents an opportunity for us."

Four days of bombing have taken a heavy toll on military infrastructure, but did not lead to an uprising. Nor do they appear to have shaken the regime's grip on power. They did, however, highlight strong divisions in the United Nations Security Council, with Russia, France and China calling in the aftermath for a lifting of the oil embargo imposed by the UN since 1990. They also stirred emotions in the Arab world, where demonstrations against the US strikes spread from Cairo to Damascus and Rabat.

However, there were signs this week that the momentum could dissipate. Baghdad was clearly disappointed with some leading Arab governments' resistance to the holding of an Arab League foreign ministerial meeting to discuss Iraq. The meeting originally scheduled for yes-

terday has been moved to the end of next month.

It has attempted to highlight to the Arab masses that the no-fly zones are not stipulated by the UN and are only being enforced by the US and Britain - and thus are part of US aggression. It is also trying to persuade Arab governments that they

The air raids had barely ended

when Iraq began challenging the exclusion zones

should help if they want to avert another bombing campaign which might create domestic problems by enraged Arab populations.

Baathists also want to put pressure on members of the security council, which have been trying to salvage a way to send Uniscom, the UN arms inspectors' special commission, back to Baghdad. Iraq has said the inspec-

Manila plans deficit to boost economy

## Tax reform brings VAT to Vietnam

By Jonathan Bousfield in Hanoi

taxes calculated by subtracting total purchases from total sales.

Tax analysts say it remains unclear how, if at all, businesses paying under these terms will be incorporated into the overall VAT invoice chain.

The introduction of VAT should provide a boost for Vietnamese exporters, by enabling them to claim back tax charged on inputs, something not possible under the existing turnover tax.

Vietnam first committed

In addition to VAT January 1 will bring in a 32 per cent corporate income tax

itself in 1994 to introduce VAT, largely at the urging of the International Monetary Fund, which supported early efforts to draft legislation. However, the Fund has subsequently expressed reservations over the complexity of the system eventually devised.

In addition to VAT, January 1 will see a 32 per cent corporate income tax replace an older, more complex profits tax. Most companies with foreign investment, however, will continue to benefit from exemptions granted under Vietnam's foreign investment law.

The government is also introducing a new, broader special consumption tax on luxury items and services, which will include a 25 per cent tax on karaoke bars, message parlours and discos, and a 20 per cent tax on golf.

## Budget threat puts pressure on Netanyahu

By Judy Dempsey in Jerusalem

Israel's ultra-Orthodox religious parties said yesterday they would block further readings of next year's budget unless the Knesset (parliament) banned membership of religious councils by non-Orthodox Jews.

This coincided with a decision by an Israeli district court to accept the legality of conversions carried out by non-Orthodox rabbis, a move which will be challenged by the ultra-Orthodox religious establishment. The ruling is seen as the first step by the liberal Reform and Conservative strands of Judaism in breaking the monopoly on conversions held by Israel's ultra-Orthodox rabbis.

In the threat to block the budget, aimed at extracting concessions from Benjamin Netanyahu's government, United Torah Judaism, the ultra-Orthodox party in his coalition, said it intended to bypass a recent decision by the High Court of Justice which ruled that religious councils must integrate non-Orthodox strands of Judaism.

The religious councils, monopolised by the ultra-Orthodox, are supposed to provide religious services to the community, including marriages and burials.

They are also supposed to reflect the political and social composition of municipal councils.

However, despite many legal attempts and successful court cases won by Jews who represent the more liberal strands of Judaism, the ultra-Orthodox have repeatedly blocked their participation on the councils.

Holding next year's budget to hostage by the religious parties is the last thing Mr Netanyahu wants, particularly since a new centre party, to be headed probably by Amnon Lipkin-Shahak, former chief of staff, and Dan Meridor, former finance minister, intends to run a campaign based on an Israel free of religious coercion.

If Mr Netanyahu bows to pressure from the religious parties, it will make it more difficult for him to attract the secular centre ground. Yet he wants the budget in place before the election campaign. Failing that, the current budget will remain in effect for the next three months, with inflationary adjustments.

Mr Netanyahu still hopes to reduce the budget deficit to 2 per cent of gross domestic product in 1999, even though this year's target of 2.4 per cent may not be met, given the slow rate of growth and an unemployment rate of 9 per cent.

The central bureau of statistics yesterday said the economy grew by 1.9 per cent this year, slightly higher than earlier estimates but lower than the previous year, when it grew 2.4 per cent.

It said the economy might be improving as recent indicators were beginning to shift direction.

BURNING AND LOOTING BJP PRIME MINISTER SEEKS TO DISTANCE HIS GOVERNMENT FROM THE VIOLENCE

## Hindu mobs attack churches in India

By Amy Louis Kazmin in New Delhi

Atmeh Behari Vajpayee, India's prime minister, has tried to distance his nationalist-led government from a destructive Hindu rampage, promising to ensure the safety of religious minorities in India.

Mr Vajpayee, a secular state,

with full safeguards, full security.

Mobs were reported yesterday to have burned two Catholic churches in a village about 80km from Surat, an important textile town in India's western state of Gujarat. It was the latest in a spate of attacks against Christians that began on Christmas day. Since then, mobs have attacked at least 12 churches, schools and prayer halls, leaving at least six in smouldering ruins.

The Christian community, about 2.3 per cent of India's estimated 900m people, has blamed Hindu extremist organisations opposed to what Christians say are charitable activities in neglected rural areas. Hindu extremists accuse missionaries of forcibly conversions, which church officials strongly deny.

Christian groups say violence against them has increased since the coalition led by the Bharatiya Janata

party (BJP) took office in New Delhi last spring. The BJP's supporters include hardline Hindu organisations such as the Vishwa Hindu Parishad (VHP), or World Hindu Council.

Along with a spate of Bible burnings and attacks on schools, Christians were horrified by the rape of four nuns working in a remote district of central Madhya Pradesh state.

"We are educating them and they will be asking for their rights," said Father George Pereira of the Catholic Bishops' Council of India.



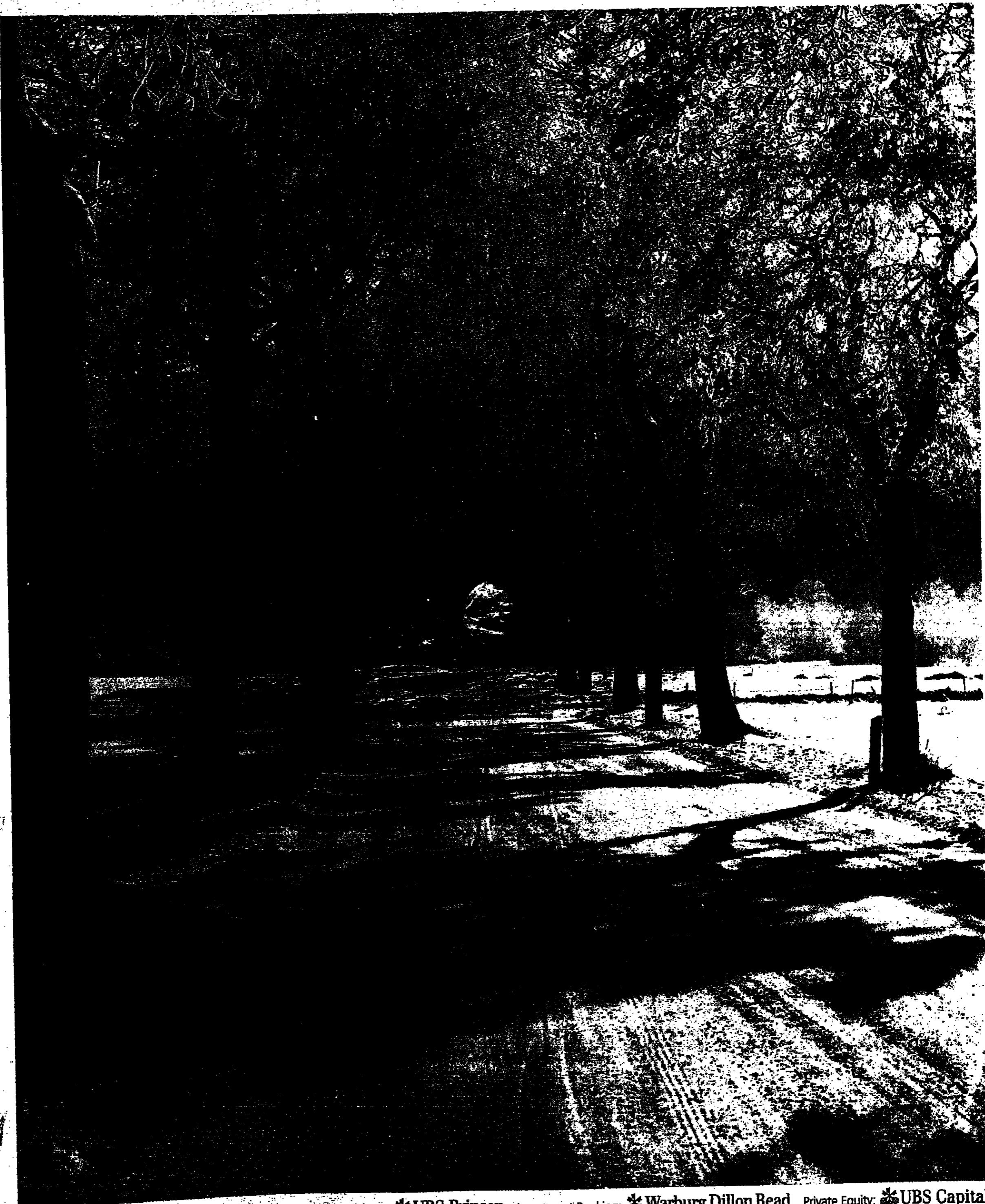
A Christian holding a crucifix stands in front of a burnt-out church, north of the city of Bombay

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## BRITAIN

# Prescott in fight to save Brown aide

By George Parker,  
Political Correspondent

John Prescott, deputy prime minister, is backing attempts by Gordon Brown, the chancellor of the exchequer, to save the job of his controversial press secretary, Charlie Whelan.

Downing Street wants Mr Brown to sack his aide, widely suspected of leaking details of the secret home loan that led to the downfall of Peter Mandelson, trade secretary.

But in a sign of a strengthening Prescott-Brown axis in the cabinet, the deputy prime minister believes there are no grounds for sacking Mr Whelan. One Prescott ally said: "No one has proved anything against him, so I don't see how he can be sacked."

Mr Whelan's future has turned into a power struggle between Tony Blair, prime minister, who is furious over the forced resignation of his closest cabinet colleague, and the chancellor.

Mr Brown's position will be strengthened by the support of Mr Prescott, who sees Mr Mandelson's departure as a chance for the government to reconnect itself to its traditional roots. Mr Prescott praised Mr Brown's use of public expenditure to "uphold the economy in the traditional Keynesian way", and spoke of the need for continued interventionism in government. His officials stressed he was not implying a change in economic policy, although many left-wing MPs were delighted by the old-style Labour language.

Margaret Beckett, leader of the House of Commons, joined the fray, saying some public spending programmes could be brought forward, if necessary, to bolster demand in the economy.

Mr Prescott's aides said his comments had been cleared with Mr Brown, and were intended to show that ministers were co-operating.

and ensuring the business government continued. However, they were interpreted as an attempt by both men to present themselves as upholders of Labour's traditional values.

Mr Prescott is out to reassert his authority in the government. He was furious that Mr Blair kept him out of the loop last month over his plans to extend relations with the Liberal Democrats - a project he despises.

Now it is clear he is developing a powerful alliance with Mr Brown that will act as a new centre of gravity in the cabinet. Although both believe in modernisation of the Labour party, they also retain a belief in an element of redistribution of wealth and of the need for an active government role in the economy. The Prescott-Brown axis is an unlikely combination, given the frosty relations between them before the general election.

Mr Prescott was furious that Mr Brown seemed determined to seize control of all aspects of economic management, and fought a fierce rearguard action. But since the election Mr Brown has tried to repair the damage.

Mr Prescott's department of environment, transport and the regions has been given a wide-ranging remit of regional development and other economic levers.

Rhodri Morgan, who is campaigning to become leader of the Welsh Labour party, claimed the two men were hoping to increase their influence in the wake of Mr Mandelson's resignation. "Mr Blair will now have to listen to a wider number of sources of advice, rather than just taking advice from one source."

Mr Mandelson's departure removes from the cabinet one of the leading advocates of co-operation between Labour and the Liberal Democrats; Mr Prescott approves of the initiative and could step up his opposition.

# Blair battles to get the balance right on Europe

New Commission will soon be chosen but PM is unlikely to be swayed by notion that jobs should go to socialists. Robert Peston reports

Tony Blair's crusade to be in the van of the European Union enters its most important phase early next year, with negotiations over the appointment of a new European Commission.

And in the inevitable unseemly horse-trading, he has only two main aims: to secure maximum reward for British candidates while moving the EU towards a UK agenda of economic deregulation and foreign policy co-operation.

His colleagues said he would not be led astray by a romantic notion that spoils should go to socialists.

He is said by them to be attracted, for example, to the idea of appointing Chris Patten, a Tory and the last Hong Kong governor, to the important new job of European foreign policy "high representative".

The prime minister also wants to ensure that the successful candidate for the top job, Commission president, is "sympathetic to our economic reform agenda", said a government member. "This is crucial to Mr Blair's hopes of taking the UK into the euro early in the next century, because he would find it impossible if the EU were set on an overt course of setting common rates for general taxes, raising social costs for companies or increasing labour market rigidities."

He has been advised that when decisions are taken in June - or earlier if the stand-off between the Com-

mission and European parliament over the 1998 budget escalates into crisis - the presidency will go to a southern European. "It's their turn," said a minister. He mistrusts the allegedly old-left instincts of Felipe Gonzalez, the former Spanish premier, and is said to be "appalled" by the possibility, albeit remote, that Oscar Lafontaine, the German finance minister, may be proposed.

So Mr Blair's ideal candidate would be Antonio Guterres, the Portuguese prime minister, who was Blairite before Mr Blair. "They get on extremely well," said a minister. "He could be a fantastic Commission president."

The problem for Mr Blair is that so far Mr Guterres has indicated he would rather not stand, for a mixture of personal and domestic political reasons.

Downing Street is unclear whether this is because he wishes to lead his party in the next Portuguese general election, due in the autumn, or whether he is being coy because he recognises that his chances of obtaining the Commission presidency is no less problematic.

Mr Blair has been advised that there is a long history of early favourites for the job getting knocked out, said a government member.

In the absence of Mr Guterres, Mr Blair would probably support Romano Prodi, the former Italian prime minister.

Another possible southern European candidate, Javier Solana, the Spanish NATO secretary general, would also be seen as a possibility. However, British officials fear Mr Solana's well-known US sympathies could alien-



Tony Blair's favourite for top Commission job: Portugal's prime minister Antonio Guterres

appointed Christopher Tugendhat 20 years ago lighting Tory divisions on Europe. However, a government member said Mr Patten and Mr Blair had yet to have talks about the post.

Mr Blair has been advised that Mr Patten, a former Tory party chairman, would be interested in the post of EU foreign and security policy co-ordinator and spokesman, and will try to give coherence to the EU in this area traditionally characterised by disunity.

The appointment of Mr Patten, an unabashed pro-European in a Conservative party moving in a Eurosceptic direction, would be a boon to Mr Blair in high

# NI peace brokers receive new year honours

By George Parker in London

John Major, the former prime minister, was among a host of people to receive honours today for their part in bringing about the Northern Ireland peace agreement.

Mr Major was made a Companion of Honour, and there were awards for the international triumvirate who helped to broker the Good Friday agreement.

George Mitchell, the former United States senator, Gen John de Chastelain, from Canada, and Harri Holkeri, the former Finnish prime minister, were in charge of the talks process that led to the creation of the new all-party Stormont assembly.

The Foreign Office announced it was making Mr Mitchell a Grand Knight of the Order of the British Empire which is an honorary title.

General de Chastelain, one of his co-chairmen, was made a Companion of Honour and Mr Holkeri, who helped preside over the talks, received an honorary knighthood.

"The honours list underlines the importance the prime minister attaches to making progress in Northern Ireland in the coming year," his spokesman said.

The business community also received its share of the new year's honours. Sir Alex Trotman of Ford was made a life peer, while Victor Blank, deputy chairman of Great Universal Stores, was knighted.

Others to receive knighthoods included John Gunn, of BNFL, Ian Gibson of Nissan, George Mathewson of the Royal Bank of Scotland, and John Kemp-Welch, chairman of the London Stock Exchange.

In the arts, Nigel Hawthorne received a knighthood, a suitable title for an actor who made his name playing the smooth-talking Sir Humphrey in the TV comedy *Yes, Minister*.

# City firms seek advice on Jeffri ruling

By Jim Kelly in London

The Big Five professional services firms are to seek top-level legal advice about the repercussions of a Lords judgment on the use of "Chinese walls" to protect clients.

It is understood the firms - PricewaterhouseCoopers, Ernst & Young, KPMG, Deloitte & Touche and Arthur Andersen - are dis-

cussing a plan to approach leading counsel to set out the judgment's implications.

"We all understand the importance of the issues - especially as the firms grow and integrate globally and consider working alongside lawyers and other professionals," said a risk management partner at one of the Big Five. While the opinion of a top court lawyer on the judgment would not have

the force of law, the firms would be able to rely on it in part if they faced legal action from clients who felt their interests were not being properly safeguarded.

In the case in question, Prince Jeffri of Brunei successfully challenged KPMG's decision to join an inquiry into the sultanate's finances. KPMG once worked personally for Prince Jeffri who was a target of the inquiry. The

case hinged on the effectiveness of Chinese walls.

In a 16-page judgment Lord Millett pointed to guidelines laid down by the Financial Services Authority and the Law Commission on how Chinese walls should be constructed. He said such walls could not be *ad hoc* but established "organisational arrangements".

The Big Five will also want to know to what extent

Lord Millett's judgment is likely to affect cases

like that of Prince Jeffri where there is a direct conflict of interest in a legal action. "Does it apply more widely? Do we need to know?" said the partner.

A fundamental rethink on Chinese walls could have repercussions for the firms due to conflicts of interest arising from consolidation in the sector.

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brokers  
receive  
new year  
honours

By George Parker in London

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## CINEMA

# Brought up short by an alarming trip

Nigel Andrews survives an overdose of Scottish self-laceration

Are pantomime movies a good idea? Books of short stories make sense since the tales can be sampled at will. You can crackle open the pages, at intervals of days or months, whenever a new hunger for the author occurs.

But watching a multi-story structure like *The Acid House* on the large screen you think, "Why am I being dragged behind the runaway brain of Irvine Welsh's spotting Welsh for three unrelated tales of sex, drugs and profanity?" To argumentative readers saying "This is the video age, you can sample it just like a book on the small screen" I reply, "Not if you hire the video overnight. And you surely wouldn't want to buy it?"

Scottish self-laceration, even so, is becoming a fascinating cultural phenomenon. Welsh is right up there effing and blinding behind James Kelman and company, as this product exemplifies. In one tale a man is turned into a fly by God, thereby legitimizing scenes of vomiting and being swatted to death. In story two a meek husband is humiliated by a cuckolding intruder. And the title tale, the best and longest, is a Scottish take on *Look Who's Talking* by way of *The Exorcist*.

Hampstead-accented tredles Martin Clunes and Jemma Redgrave - God knows what they are doing in Scotland, but with this author God knows a lot that we don't - are shocked by their baby's free-swearing precocity. They little realise that he has swapped his parents with his swapped acid-junkie Ewen Bremner.

Bremner was born to play Welsh characters (as in *Irvine Welsh's* other fruitful domain). His face is a febrile jelly shaken by the ineffable; his long-limbed bony body is that of Nosferatu reborn; his acting is the best that British cinema can currently produce.

## THE ACID HOUSE

Paul McGuigan

## STAR TREK INSURRECTION

Jonathan Frakes

## SITCOM

François Ozon

## FASSBINDER AND TRIER

National Film Theatre

Paul McGuigan, who directed all three tales, films Bremner in an alternation of reposeful still shots and woefully manic close-ups. It is hilarious and so are scenes with Bremner's baby alter ego. This life-like animatronic looks like *Child's Play*'s "Chucky" after a bad night on the town. As any parents would, Redgrave and Clunes try to interpret his obscene ravings as signs of a gifted infant prodigy.

This story is funny, alarming, and believable even in its venturesome absurdity. Before that, we have an hour of catch-as-catch-can narrative busking, with non-optimal whimsy. I tend to curl into a ball

whenever "God" appears in a modern-dress movie (here played by Maurice Roeves). It is either a desperate authorial device to extend the limits of the possible or it announces "Cocoon" sky time for divinity-respecting Celts or Catholics.

The *Star Trek* saga has stopped numbering its sequels, which is fine by me since I have stopped counting them. Only during outbreaks of insomnia, when my mind does cartwheels at four in the morning, do I solicit drowsiness by litanyising Captain Kirk operas: *Star Trek 1: Enterprise* chases Klingons. *Star Trek 2: Enterprise* chases Klingons. *Star Trek 3: Klingons* chase Enterprise... Zzzz.

It works better than sheep and better still now that Captain Picard (Patrick Stewart) has taken over, jettisoning William Shatner's campy loveliness. I nodded off twice during *Star Trek: Insurrection*, awoken on each occasion by an exploding spaceship. The plot concerns a happy, anti-technological rural community on a distant planet - Amish in space - who are threatened with eviction by wrinkled-skinned baddies led by F. Murray Abraham. The wickedness is revealed early when our friendly android Data (Brent Spiner) malfunctions during a Federation-sponsored observation programme and the Federation's first principle of non-intervention in the indigenous life of other planets... Zzzz.

What did help to keep me

## THE ARTS



Born to play Irvine Welsh characters: Ewen Bremner as the crazed junkie in 'The Acid House', with Ariane Crookham as Kirby

awake was wondering why Data, a US-accented android, is pronounced "Dayta" rather than "Datta". Did ex-Royal Shakespeare actor Stewart, playing his boss, insist on this un-American location? Or in a Federation-dominated future do we all observe Oxford English Dictionary pronunciation? Best to sleep on these matters.

It is impossible to sleep during *Sitcom*, even after a heavy Christmas. François Ozon's film is a crash course in guerrilla eroticism. You never know what will come next, or who, in this tale of a French family whose tits crack open like boiled eggs when

father brings home a laboratory rat.

The rodent's presence turns them into living experiments. Sonny suddenly announces that he is gay and holds orgies in his room. Crippled daughter starts to explore S-and-M. Mother, who has never explored anything darker than M and S, makes a seduction play for sonny. And father has a singular encounter with a microwave.

The film earns nought out of 10 for originality. Its *épater le bourgeois* plot is just Bunuel's *Discreet Charm* with a dash of Puccini's *Theorem* (the rat playing Terence Stamp). But its sex con-

tent, rising to a surprise hardcore moment midway, should alone be enough to fill five London arthouses over the New Year.

For real bourgeois-baiting no one surpassed Rainer Werner Fassbinder. The National Film Theatre's full-scale retrospective begins this week and extends across three months. More presently on these pages about the workaholic *underworld* who made the most colourfully subversive, deceptively primitivist social dramas of the late century.

By a stroke of inspiration the NFT has scheduled a Lars von Trier season for February. Since Trier is the closest that posterity has produced to a Fassbinder soul twin, we can re-experience the creation of a key postmodern film movement that we should probably call *Compassionate Absurdism*.

Watch RWF's movie side by side with LVT's; watch *Fear Eats The Soul* next to *Breaking The Waves* or *The Merchant Of Four Seasons* next to *The Element Of Crime*, and you see that these two directors went further than any other Euro-modern towards reinventing melodrama. In their hands it gathered - in Trier's is still gathering - wit, intelligence, self-reflexivity and a caustic, cosmic reverberance.

## Cockerel with not much to crow about

## OPERA

## DAVID MURRAY

The Golden Cockerel  
Sadler's Wells, London EC1

At the new Sadler's Wells Theatre, which is still not quite finished, the Royal Opera - of which one might say the same - is performing Rimsky-Korsakov's "dramatised fable" *The Golden Cockerel* (after Pushkin), the mock-monster farce which was his last opera. In principle, an excellent choice for a Christmas show that is to have 14 performances: funny, colourful, cod-dramatic.

An excellently chosen cast, too - at least the first one, whom we heard on opening night; they will alternate with a second team. Rostropovich was to have conducted the first, and may do later when he recovers from flu. Vladimir Jurowski, who was down to conduct later performances anyway, had to stand in for him after a single rehearsal. That was enough to excuse some nagging lack of co-ordination between singers and orchestra.

Jurowski's treatment of the score was warmly idiomatic, if weak on theatrical urgency. The leading singers were in splendid voice: Pasta Burchuladze's richly bemused King Dodon, Elena Kelessidze's bewitching Queen of Shemakha - no longer our familiar "Shemakha"; the change has come along with the switch of title from French *Cop d'or* to the English version, though what is actually sung here is Russian.

The fly in the ointment, however,

is Tim Hopkins' production. This was a joint commission with the Teatro dell'Opera di Roma, where it was seen some three years ago. Did anybody from Covent Garden go to look at it? In Anthony Baker's chilly box-set it looks grey, stolid, unconvincing and unfunny, and it never draws upon its performers' lively skills. Rather, it merely counts on their uncertain inhibitions to fill the gaping holes left by the production.

The first-night audience boozed it roundly, and quite right too. This is a "concept" production, with just two concepts. One is that sleepy Dodon's kingdom should be confined to his large bed in Act 1, expanded to a hospital ward with twelve beds for Act 2, and faded into a grey void for Act 3. So much for lively satire and picturesque stage-colour, on which Rimsky certainly counted.

The other, dimly based on the Astrologer's teasing lines at the end - he and the Queen have been the only "real people" in the fiction, he says - is to make him and the Queen haunt the action throughout, to no significant purpose. The effect is stagey, self-conscious and soon wearisome, though Jean-Paul Foucault's Astrologer is eerily piercing and other-worldly whenever he gets to sing.

The actors are cruelly under-directed from start to finish. Burchuladze shows a ripe humorous potential, but is given just nothing to do but mug; nor Kelessidze's Queen either, left to fill out her extended seduction-aria in Act 3 with repetitive nautical girl bumps and grinds; nor the doomed, dim-witted Princess (stylishly sung by Ilya Levinsky and



Bewitching: Elena Kelessidze as the Queen of Shemakha  
Photo: Mark Mazzoni

Garry Magee), who may never before have been so under-exploited for comedy. The mechanical routines assigned to the chorus, Dodon's infinitely credulous subjects, aren't funny either.

Hopkins seems to have no knack at all for working with actors. What does he think people come to live opera for? I fear he may have spoilt the Royal Opera's Christmas, which really needed a success.

## Shakespearian view of sex and shopping

## THEATRE

## SARAH HEMMING

The Two Gentlemen of Verona  
The Pit, Barbican, London EC2

The Reduced Shakespeare Company, the Californian troupe that specialises in high-speed tours of the canon, once observed that since the Bard wrote 37 plays, he was bound to have the occasional off day. *The Two Gentlemen of Verona* is often seen as a case in point.

This early comedy about two friends, the fickle Proteus and the loyal Valentine, is crafted skilfully but can look formulaic. In many ways it seems to be a dry run for so many better, later comedies on love, friendship and betrayal, and it has a troublesome ending in which the near rape by Proteus of Valentine's girl is followed moments later by forgiveness all round. But it does also have a spirit of its own, an ability to conjure the tumult and confusion of young love. For the director, this poses a challenge: how to stage it to bring out its symmetry, humour and volatile mood, without having it look predictable or trite.

In the 1981 RSC production, David Thacker's inspired approach was to set it in the 1980s and lace the whole thing with Cole Porter

love songs, which captured the giddy rapture of foolish young love. Edward Hall, in his intelligent new RSC production, also goes for a 20th century setting, transporting the play to Italy. Here, the self-absorption of the lovers is matched by their evident dedication to shopping - a furrowed brow looks so much better in a well-cut coat and top-of-the-range shoes, after all. This brings the youth and daftness of the lovers into close range and enables Hall to enliven the production with comic touches to keep it buoyant.

It is a breezy, stylish production, peppered with nice comic moments. There is a running gag about the fastidiousness of Silvia's father, and when Proteus is agonising over his desire to drop Julia and chase Silvia, he does so over a bottle of beer from the minibar. Tom Goodman-Hill's Valentine, all floppy red hair and tediously earnest pronouncements on love at the outset, acquires real dignity at the end. Dominic Rowan's capricious Proteus begins by enjoying the drama of his own dilemma, but ably suggests that his conscience is sticking to him as the going gets tougher, making him increasingly desperate.

Poppie Miller's spiffy Silvia is a bit of a mix-up to begin with, but reveals true steadiness beneath, while Leyla Vickerey's rather haughty Julia is clearly caught off guard by the intensity of her feelings.

John Dougal's wide-boy servant Speed and Mark Hadfield's maudlin Launce are funny.

The bittersweet ending is pulled off by having the now whey-faced lovers embrace with the fervour of people who have just emerged alive from a crash. The production has many shortcomings, however. The emphasis on the playfulness of the piece is at times overdone, and means certain essentials appear to have been overlooked. The relationship between Valentine and Proteus never seems close enough to make sense of the blows dealt it by desire for the opposite sex. The infatuated desire of the lovers for one another is not tangible, and nothing is made of Proteus's interest in the disguised Julia. And, in places, the lovers rambling is just plain tedious.

All in all, though, it is a pleasing evening, but one also felt a certain sympathy for Lamia's dog Crab, who sat happily enough for the most part, but clearly felt the urge to be off on occasions.

Sponsored by Big Steak Pubs and Whacky Warehouse

## INTERNATIONAL

## Arts Guide

## CHICAGO

## EXHIBITION

Art Institute Of Chicago  
Tel: 1-312-443 3600  
www.artic.edu

Julia Margaret Cameron's Women: 60 vintage prints of Victorian subjects such as Julia Jackson, mother of Virginia Woolf, and Alice Liddell. The exhibition will travel to San Francisco; to Jan 3

## COLOGNE

## OPERA

Oper der Stadt  
Tel: 44-221-221 8240

Die Vögel: first modern staging for Walter Braunfels's opera. Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording. This production is conducted by Bruno Weil and staged by David Mouchtar-Samorai; Jan 2

## FRANKFURT

## EXHIBITION

Schirn Kunsthalle  
Tel: 49-69-299 8520

Alberto Giacometti: retrospective of work by the Swiss sculptor and painter. Also featuring prints and drawings, it charts Giacometti's artistic output from his early years in 1920s Paris to his death in 1966; to Jan 3

## LONDON

## EXHIBITION

Royal Academy of Arts  
Tel: 44-171-300 8000

Picasso: Sculptor and Painter in Clay. This first major exhibition of Picasso's ceramics will include around 100 pieces, many of which have never before been exhibited. They will be shown with some paintings and sculptures, demonstrating how Picasso developed his ideas across different media; to Jan 3

## THEATRE

## Albery

Tel: 44-171-876 1115

Mr Puntis and his man Matti: Kathryn Hunter's production of Brecht's satirical comedy moves from the Almeida Theatre to the West End. Dec 31; Jan 1, 2, 4, 5

## MUNICH

## CONCERT

Philharmonie Gasteig  
Tel: 49-89-5481 8181

Munich Philharmonic Orchestra: conducted by Milan Horvat in Beethoven's Symphony No. 9; Dec 31

## NEW YORK

## CONCERTS

Avery Fisher Hall, Lincoln Center

Tel: 1-212-875 5030

www.lincencenter.org  
New York Philharmonic: conducted by Kurt Masur in a New Year's Eve Gala, with a programme including works by the three Strauss. With soprano Deborah Voigt and Noemi Nadimé; Dec 31

## EXHIBITION

## Metropolitan Museum of Art

Tel: 1-212-879 5500

Degas Photographs: bringing together 35-40 photographs, most of which were made in the 1890s. Many are figure studies, self-portraits and portraits of the artist's circle; to Jan 3

## OPERA

## Metropolitan Opera, Lincoln Center

Tel: 1-212-362 8000

www.metopera.org

Die Fledermaus: by J. Strauss

Revival conducted by Patrick Summers. Cast includes Carol Vaness, Jochen Kowalek and Bo Skovhus; Dec 31; Jan 2

National Gallery of Canada  
Tel: 1-613-990 1985

Songs on Stone: James McNeill Whistler and the Art of Lithography. Includes around 200 works by the American expatriate, with drawings, etchings and paintings; to Jan 3

National Gallery of Canada  
Tel: 1-613-990 1985

Songs on Stone: James McNeill Whistler and the Art of Lithography. Includes around 200 works

## COMMENT &amp; ANALYSIS

SAMUEL BRITtan  
ECONOMIC VIEWPOINT

## Anatomy of slumps

Large recessions are not just fluctuations: they inflict 'semi-permanent damage', but they cannot be forecast

At a time of widespread distrust of economic research, the last and posthumous work of Christopher Dow stands as a landmark of what can still be done.

Dow was assistant secretary general, in charge of economics, at the Organisation for Economic Co-operation and Development and then an executive director of the Bank of England. After he retired from the Bank in 1981 he continued to work intensively as an applied economist, not only looking at numbers but asking fundamental questions about what they meant and how the economy worked. He just managed to finish his last work before he died at the age of 82. If there is such a thing as an economic saint, he was it.

Dow's last work should be a model, even to those who disagree with it, of how such research should be conducted and explained. He is rigorous and makes use of econometrics where applicable. But instead of throwing at us a few equations (even when such equations are valid they usually account for only a limited proportion of the variations analysed), his own work is, in the vogue phrase, completely "transparent". It is also brought to life with lots of comprehensible charts and tables.

Since capitalism has been exposed to boom and bust for centuries, the fundamental question is how much they matter. Dow defines a major recession – of which there have been five in the UK since 1920 – as one in which output does not merely fall behind trend but drops absolutely. Such recessions do matter because they displace the trend itself

(see chart). Economies do have a natural tendency to revert to a trend rate of growth but they climb from a lower starting point and the lost output is not recovered except through fortunate accidents or unusually successful policy.

As a result of the last three recessions Dow believes that British output was, by 1993, some 22 per cent below the level suggested by the previous trend. But he does not regard this shortfall as a scandalous policy failure and – unlike some undergraduate Keynesians – he does not think that the shortfall can be made up by an enormous boost to demand.

Cautious as ever, he believes that the possibilities of re-expansion are limited by two factors. First, the "natural rate of unemployment" (a concept he reluctantly accepts) may itself have risen; second, there is the concept of speed limits. If the underlying trend growth rate is, say, just less than 3 per cent per annum, an attempt to grow after the end of a recession by more than a half or 1 per cent above this rate could run into bottlenecks. This could have an inflationary effect even if the "natural rate" has not yet been reached.

The author will surprise some readers by his finding that the UK recessions of 1973-75, 1979-82, and 1989-93, in each of which output fell by a cumulative average of 10 per cent, were just as severe as the inter-war recessions of 1920-21 and 1929-32. An important chart shows that even if the inter-war recessions were no worse in terms of lost output, they had a much more severe effect on unemployment.

He also suggests that there were no severe recessions in the period 1880-1920, although there may have been a couple early in the 19th century. One possible conclusion is that the economy did not do too badly in the Victorian and Edwardian periods when no one tried to steer it.

Alternatively, Dow's concept of a "severe recession" leaves out some of the forces that operate in sustained periods of stagnation or high unemployment. Dow finds that severe recessions have had varying causes. The 1929-32 experience is traced to the decline in exports, itself a consequence of the

US-initiated world recession. The 1979-82 recession, at the start of the Thatcher term of office, is ascribed to a mixture of an export setback (itself reflecting a combination of world recession and the overshooting of sterling), the contractionary fiscal policy adopted by the new government and a superimposed "decline in business confidence". The last recession of 1989-93 is, somewhat surprisingly, ascribed to declining business confidence alone.

Dow concludes that such recessions cannot be forecast. His policy inference is that preventive action should be restricted to not provoking them – for example by a big fiscal clampdown at a time of depressed business conditions.

Moreover, he argues it is just as important to avoid excessive booms: they inevitably provoke corrective action which can push the economy over the brink. For unlike many of those who would regard themselves as in his camp, Dow does not think that ever-rising inflation can be tolerated.

Once a major recession has developed, he can only suggest fairly conventional, but cautious, fiscal and monetary stimulation. He refers to the limits imposed by the amount of available capacity or the possible atrophy of labour force skills and so on. These limits are inherently difficult to measure. Surely the way to impose speed limits is to monitor the movement of nominal demand, a concept he quickly casts aside.

The author asks why growth did not get out of

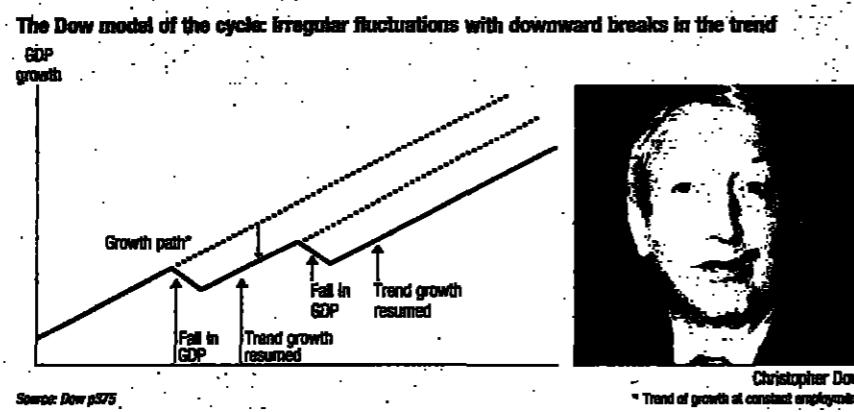
hand and generate runaway inflation in the golden age up to 1973. He suggests as one reason the Bretton Woods system of fixed exchange rates. But if that system acted as a proxy for a monetary rule – until the inflationary financing of the Vietnam war – then the distance between Dow and the moderate monetarists is less than either side would like to think.

A volume of this scope inevitably provokes further questions. Dow rightly dismisses theories that attempt to explain severe recessions by excessively high real wages. The collapse of the American banking system at the beginning of the 1980s and the oil shock of the early 1970s hit the world economy through their effect on demand. But "high real wages" surely contribute to long-term problems such as the recent persistence of high unemployment in continental Europe in both boom and bust. Moreover, it is not just wages that matter but all the costs of employing an hour's labour, including the now notorious social overheads and restrictions on working time, dismissal procedures and so on.

Finally, if each big downward shock ratchets world or national output lower, how has the human race managed to achieve such rapid economic growth in the last few centuries? Did Dow really believe that if Sir Robert Walpole (the 18th century politician commonly regarded as the first British Prime Minister) and his successors had run an active monetary and fiscal policy, UK real national income would have been a multiple of its present level? The author guards his flank, however, by describing the loss of output in a severe recession as "semi-permanent", thus suggesting that there is more to investigate.

Whatever the caveats, Dow's study is one of the seminal books of the last few decades and needs to be studied by anyone who presumes to pronounce on economic policy.

\*Major Recessions, Britain and the World, 1920-1995, Oxford University Press, £55.



Source: Dow p575

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Daily Mirror C

## LETTERS TO THE EDITOR

## The real cost of supporting speculators in emerging markets

From Mr Harry Shutt

Sir, Lex's suggestion (December 28) that the IMF should stop lending to support currencies at unsustainable exchange rates in Russia, Brazil etc. indicates a failure to grasp that such support is driven by a desire to give priority help to foreign short-term speculators investing in these emerging markets at the expense of the real economy.

Combined with the absence of exchange controls (also insisted on by the Fund) it ensures that domestic interest rates are kept at

astronomic levels in order to defend the overvalued par-

ty and to such criminally irresponsible support for speculators but call for implementation of emergency packages involving effective exchange controls and provision of affordable finance for viable local enterprises.

If on the other hand, it continues to turn a blind eye to what is happening it is guilty of giving tacit support to what amounts to an official pyramid scheme financed by western taxpayers.

Harry Shutt,  
19 Remmington Close,  
Horsham,  
West Sussex RH12 5PN, UK

## Unwilling citizen of Euroland

From Mr P.N. Thornton

Sir, My Christie's Euro-integrated culture ('Labour mobility a vital reason to defer Emu', Letters, December 19/20) scares me – bullfights in London and fried skylarks for dinner?

The tangle of beliefs, behaviours and passions that comprise Euro-culture is surely not to be preferred to the rich variety that we can sample or not as we wish.

Integration sounds ghastly and not a realistic aim.

Amplified prayer calls, roast horse and bizarre games with tethered birds are for the fans. I would wish to be excused, content with my backward and unenlightened views on the new Europe.

Peter Warwick,  
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## Out with the old

Tadashi Nakamae argues that Japan must abandon attempts to stimulate demand in favour of structural reform to promote a service-based economy

1999 Japan is still dominated by what I

NINETEEN call the "old

NINETY NINE economy".

This evolved after the second world war to foster the growth of large corporations supplying manufactured goods. The "new economy", which is underdeveloped, will centre on small companies supplying services. As the old economy continues to shrink, Japan's only hope for sustainable recovery in the coming century is massive supply-side structural reform to get the new economy growing.

The old economy is already shrinking much faster than anyone realises. Japanese managers have rapidly shifted their priority from increasing market share to raising profitability. They know that, in today's global financial market, if their return on capital is poor they will be unable to raise funds. Thus, Japan's financial Big Bang has accelerated the correction of over-supply in the old economy.

This correction began in 1990, when the ratio of capital investment to gross domestic product peaked at 20 per cent – double the norm in Europe and North America. Cuts in capital investment have been the primary cause of Japan's prolonged economic slump in the 1990s. But, in 1998, the annual rate of decline of capital investment has suddenly accelerated to around 20 per cent. Given that capital investment accounted for 15 per cent of Japanese GDP last year, this drop alone will take 3 per cent off this year's GDP growth.

Over-supply in the old economy has gone hand-in-hand with over-employment. Cuts in investment have meant rising unemployment and job insecurity, which has eroded consumer confidence. In 1998, as this process has accelerated, consumption has fallen especially sharply, at an annual rate of around 3 per cent. Consumption accounts for more than 60 per cent of Japanese GDP, so a 3 per cent decline in consumption will take another 2 per cent off GDP growth this year.

In response, the Japanese government has attempted

again to revive the old economy by stimulating demand growth. This resort to demand-side palliatives has been counter-productive to the structural reform process. It should be obvious by now that the flagging old economy can never again provide the engine for sustainable growth.

A realistic target for sustainable economic growth in the 21st century is 3 per cent a year. If Japan is to meet this target, the old will have to be replaced by the new on an enormous scale. Because the working population is no longer growing, economic growth of 3 per cent will require Japan to improve productivity by 3 per cent a year. Industries in the old economy, where the trend of demand growth has fallen flat, will be able to achieve this target only by cutting employment by 3 per cent a year.

The overwhelming majority of Japan's 65m workers are employed in the old economy, so cutting employment by 3 per cent will create around 2m newly unemployed every year. Japan's only hope is that these unemployed can be absorbed by a rapidly expanding service-based economy. I believe that Japan's future hinges upon whether this new economy will be able to grow fast enough over the next 10 years to provide new jobs for 30m Japanese – roughly one-third of the present working population.

The engine for growth in the new economy will be small service-providing companies, typically with a workforce of around 10 people. Every year, if Japan's new economy is to absorb the 2m unemployed released from the old economy, a net 300,000 such small companies will need to be created.

A partial precedent for growth on this scale is the US supply-side revolution of the 1980s, when every year, on average, 800,000 new companies were spawned and 700,000 companies ceased business, so that a net 100,000 new firms were created. Even if new Japanese

people would like to see a flat rate as low as 10 per cent for both income and corporation tax, combined with the elimination of the present tax loopholes for depreciation expenses and interest payments,

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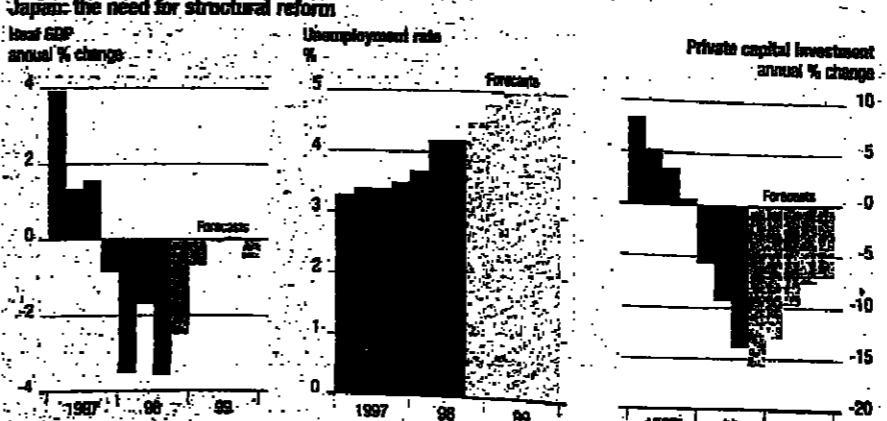
people would like to see a flat rate as low as 10 per cent for both income and corporation tax, combined with the elimination of the present tax loopholes for depreciation expenses and interest payments,

Due to the current lack of political representation for the new economy, the required shift of policy emphasis from the demand-side to the supply-side is not imminent. However, as more and more jobs are lost from the old economy, unemployment in Japan will eventually reach crisis proportions.

If calculated by the British or American standard, Japanese unemployment would already be double the current official rate of 4.3 per cent. But it will have to rise much higher still – probably to around twice the current level – before sufficient political determination is generated to achieve the necessary watershed in economic thinking.

In conclusion, the issue of supply-side structural reform is the key to understanding Japan's economy. Advocates of demand-side measures to stimulate the economy are completely missing the point. Those who argue for a strong yen similarly seem not to realise that over-valuation of the currency only aggravates the potentially catastrophic deflationary spiral that supply-side structural reform has set in motion.

The author is president of Nakamae International Economic Research



THE EDITOR  
porting  
ing markets

## FINANCIAL TIMES

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Thursday December 31 1998

## Bill Clinton's unlucky star

It has been a year that most Americans, and especially President Bill Clinton, would prefer to forget. But despite the tawdriness of the continuing Monica Lewinsky scandal, it has also been a year worth remembering for the lessons it teaches about the US political system.

After his impeachment by the House of Representatives and with his fate now in the hands of the Senate, the president may find it difficult to look on the bright side. The White House and much of the American public continues to believe that Mr Clinton has been unfairly attacked by right-wingers who were determined to destroy him.

But the fact that he remains in office with record poll ratings and a chance to implement an ambitious policy agenda in 1999 provides a powerful demonstration of the inherent resilience and stability of US political institutions.

The crisis is not yet over. But conciliatory language has recently been coming out of the Senate ahead of next month's trial. This may indicate that the limits of a purely partisan attempt to force the eviction of a popular president have been reached. Voters soundly punished the Republican party at the polls last month and they may do so again in 2000.

Meanwhile, the constitution is working more or less as it was intended to do by the founding fathers two centuries ago. The procedures then established for removing a president were designed explicitly to shield him from partisan attacks. It now seems likely – although not yet certain – that the final result will be close to what the public wanted all along: a permanent stain on Mr Clinton's record without his removal from office.

### Ramifications

Many have complained that it has taken the US political machinery far too long to reach this point, with dire ramifications for the government and the rest of the world. But the delay was largely Mr Clinton's fault; and in practice Washington has functioned about as well as could be expected in the meantime. It is true that Congress passed little

## Fin de siècle starts here

Even for the least superstitious, there is something thought-provoking about the last year of a century. But the power of big round numbers is not to be denied. It prompts the question: what were our great-grandparents expecting in 1999, the last year of the last century, and what can we learn from them?

They did at least glimpse two big things that were coming. The first was war. By the end of the 1990s, there was already plenty of fighting around: between the British and the Boers, the Americans and the Spanish, the Chinese and the Japanese. But there was also unease about the threat of wider conflict in Europe. This was addressed ineffectually at an international conference in The Hague in 1899.

The second was the decline of the 19th century's superpower, Britain. By the late 1890s Britain's industrial output had been overtaken by that of the US and Germany, and a Royal Commission had reported on the country's shortcomings in enterprise and technical education. Nor was the unease purely economic: the demise of the British Empire had been foretold in Kipling's poem *Recessional*, published with much fanfare in the London Times in 1896.

A century later, these anxieties might make one feel complacent. True, there is plenty of local fighting around the world but few seriously expect a third world war. Meanwhile the new superpower, America, ends the century more dominant than ever. Not all the world is pleased about that, but it is at least a source of stability. It is when superpowers decline that big conflicts arise.

### Twin disasters

Our forebears were less prepared, though, for two of the chief disasters of the 20th century. Anti-Semitism was sufficiently rife in the late 1890s, with pogroms in Russia and the Dreyfus affair in France; but no sane observer could have predicted the Nazis' Final Solution. And although plenty of people called

themselves socialists, few foresaw that the secular religion of Marxism would erupt in such stunning and catastrophic fashion, only to burn itself out before the century's end.

### The big themes

In predicting the big themes of the 21st century, there is no reason to expect that we shall be any more perceptive than our predecessors; but, on one count at least, it may be worth a try.

In the developed world many people feel an unfamiliar sense of self-determination. Financial markets and corporations seem, to many, beyond democratic control. Governments can be held to account, but they no longer seem to run the show. In Europe, big economic decisions are in the hands of shadowy bureaucrats, aided and abetted by big business, are thought to be creating unnatural foods and animals and even to be working on people.

Such propositions can be powerful even when untrue. Intellectuals might point out, correctly, that it is in the nature of markets – and of science – to move faster than democracies can. This does not necessarily mean they are out of control, merely that government takes time to catch up.

But, as George Orwell observed, intellectuals are always being wrong-footed by the propensity of people to act on passion rather than logic. A century ago, free trade seemed inexorable, as did the formation of enormous corporations and the avoidance of wasteful competition. That did not stop 20th century protectionism, nor the populist upsurge that broke up the great monopolies of 19th century America.

Similarly, free market capitalism today stands largely unchallenged – at least in the intellectual sense. But a lot of people are afraid of it or repelled by it. Never mind that the logical alternatives have been tried and found wanting. If Capitalism triumphs, it leaves those emotions, it could find the 21st century unexpectedly hard going.

## COMMENT &amp; ANALYSIS

## IT WAS THE YEAR WHEN... THE YELTSIN ERA ENDED

## The fallen colossus

John Thornhill considers Russia's future after the traumatic rouble devaluation and debt default



Ingram Pinn

**1998** A few weeks ago a mysterious and potentially explosive site flashed up on the internet. On 300 mind pages, the site relayed the transcripts of confidential conversations between Kremlin officials and personal details of prominent politicians.

The site was disabled within hours yet, in a sense, its appearance was symbolic of the past inheritance, present condition and future promise of Boris Yeltsin's Russia.

Only the FSB, successor organisation to the infamous KGB, could have gathered such information. But some other group is thought to have posted the site for unknown political purposes, illustrating how *kompromat* (compromising materials) and intimidation have become the sleazy currency of power.

As for the future, the material was available to an estimated 1m internet users in Russia – mostly young and predominantly liberal Russians who have entered the global communications village, developing horizons and expectations starkly different from preceding generations.

Captured in the vortex of change is the physically and politically unfeeling figure of Boris Yeltsin. Since seizing power in the wake of 1991's failed hardline Communist coup, Mr Yeltsin has irreversibly changed Russia – for better and worse.

The election that accompanied that revolutionary year has long since given way to concern about the country's future. As Alexander Solzhenitsyn, the author, lamented in his latest trade, *Russia in Collapse*: "Russia is something different but not what we had ourselves imagined."

Although Mr Yeltsin may physically serve out the remaining 18 months of his term of office, his regime expired on August 17 when Russia was forced to devalue the rouble and default on its domestic debt. Soon after, Mr Yeltsin jettisoned Sergei Kirienko as his prime minister along with the team of "young reformers" who had tried to unleash Russia's liberal market revolution. In effect, Mr Yeltsin handed over power to his new prime minister, Yevgeny Primakov, who immediately re-instated Soviet-era apparatchiks to prominent posts.

Cheered on by the Communist members of parliament, Victor Gerashchenko, the former head of the Soviet state bank who long denied any link between money creation and inflation, was re-appointed as chairman of Russia's central bank. Yuri Maslyukov, the former head of Gosplan, the Soviet state planning agency, was named first deputy prime minister in charge of the economy. Such men were sharply critical of many aspects of Mr Yeltsin's market reforms and instinctively hankered after Soviet-style methods for managing the economy and the imposition of currency and price controls. Russia appeared to have lurched decisively forward to the past.

Yet it is clear that the government has neither the desire nor the ability to recreate the Soviet Union. There are perhaps two distinct scenarios for how Russia may develop next year. The first, and relatively benign interpretation, suggests that Russia may finally begin to forge the political consensus needed to undertake the real economic reforms, which have been

promised but not delivered over the past seven years. Trusted by parliament and popular in the country at large, Mr Primakov may be just the man to implement a tough and responsible budget, rebuild the state and create the conditions for both domestic and foreign investment.

Mr Primakov may not be driven by any innate desire to pursue some of the necessary market policies but Russia's acute financial crisis has stripped him of the luxury of choice. Mikhail Zadornov, the finance minister who is one of the few economic libertarians in the government, argues that the government will resist the temptation to revert to Soviet-style methods for managing the economy and the imposition of currency and price controls. Russia appears to have lurched decisively forward to the past.

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promised but not delivered over the past seven years. Trusted by parliament and popular in the country at large, Mr Primakov may be just the man to implement a tough and responsible budget, rebuild the state and create the conditions for both domestic and foreign investment.

Last week, Ruhrgas, the German gas group, paid \$60m for a 25 per cent stake in Gazprom, Russia's giant gas monopoly. The transaction brought more cash into the Russian treasury than was raised through a string of insider privatisations in 1995.

Moreover, after the humiliating collapse of its assistance programme this year, the International Monetary Fund may well be able to strike a deal with Russia in 1999. For the moment, the IMF has withheld further financial support from the government until it comes up with a coherent longer-term strategy for developing the economy. But the fund is committed to supporting Russian reform in principle and will want to sign an agreement – if simply to "roll over" the \$5bn of principal and interest repayments that Russia owes the IMF next year.

The Russian population will still have to endure an appallingly painful winter following the country's worst harvest in decades and the collapse in the purchasing power of the rouble. But Yuri Shechekochikhin, a liberal MP, argues that the Russian

people have demonstrated extraordinary resilience in the past and will adapt and survive again. "There will be no revolution," he says.

Although he does not discount the possibility of further chaos in the short term, Sir Rodric Braithwaite, the former British ambassador to Moscow, also argues that Russia is unlikely to crash entirely off the rails. All political parties accept the need to work within the constitution (no matter how much they dislike it). The press has conducted a free and at times ferocious debate about the options confronting the country while the population has remained remarkably restrained.

"Slow, bumpy progress towards a Russian version of liberal democracy and market economics remains a plausible, even a probable, scenario," he writes in a forthcoming pamphlet.

But there is a far more frightening view of how Russia could develop next year as the full consequences of the country's economic collapse become agonisingly clear. No matter how pragmatic Mr Primakov's government may prove to be, it simply will not have the political or financial strength to arrest the forces of national disintegration.

To be sure, many of the economic numbers look horrifying.

In its World Economic Outlook, the IMF forecast that Russian output would contract by 3.7 per cent this year and a further 4.3 per cent in 1999. It also cast grave doubts on whether the government would be able to raise enough tax to fulfil its budget plans given the "culture of non-payment in the economy".

Chase Securities, the US bank, is also forecasting an alarming reversal of capital flows next year, the government having scared away most foreign investors by defaulting on its domestic debt. Whereas \$45.6bn of foreign portfolio investment poured into Russia in 1997, the bank estimates there will be a net outflow of \$3bn in 1999 – even assuming the imposition of capital controls.

Domestic capital flight, which the bank estimates amounted to \$60bn between 1996-98, will also remain high. Even though Russia is now running a trade surplus of \$2bn a month, the central bank's hard currency reserves are still shrinking. Chase predicts an additional \$17.1bn of domestic capital flight in 1999 as Russians continue to flee from the rouble.

In such circumstances, it will be extraordinarily difficult for the government – and the corporate sector – to attract much private money next year. That increases the likelihood that it will have to revert to the printing press or run up more arrears, fuelling inflation and further impoverishing the population. Mr Primakov's government may simply be washed away by popular rage leading to a more authoritarian administration or a dissolution of central power as regional governors try to grab more power.

Already, the political mood in the country is turning uglier. In recent months, there has been a rise of anti-Semitic rhetoric and a growing climate of intolerance. Symbolically, the Communist Party is pressing for the statue of Felix Dzerzhinsky, the founder of the Soviet secret police, to be returned to its pedestal outside the former KGB headquarters on Lubyanka square. The monument was torn down by angry protesters in 1991 when Mr Yeltsin stormed to power.

Last month's murder of Galina Starovoitova, one of Russia's leading democratic politicians, has also heightened the climate of fear in the country. The approach of parliamentary elections in December next year and presidential elections in the summer of 2000 will only increase the political tensions.

For the moment, it seems, Russia is caught in a period of bewilderment (timelessness), temporarily trapped between the end of the Yeltsin regime and the beginning of a new, as yet undefined, era. But there are no longer any illusions that Russia's progress will be anything other than slow and painful. Even if Russia avoids the worst, it will take decades for the country to gain its place among the prosperous and peaceful countries of the world.

Oksana Dmitrieva, a school teacher and early supporter of Mr Yeltsin's promised revolution, says she cherishes the personal freedoms that have been gained in this decade. But this year's financial crisis has driven home Russia's backwardness. "I grew up in a superpower, I now live in the Third World," she says.

\* *Russia and the EU. Forthcoming. Centre for European Reform. <http://www.cer.org.uk>*

## OBSERVER

### Home run in space city

Down in Texas it seems that leaving the planning process to market forces isn't working too well.

Houston is the only big US city without zoning restrictions,

associations to ensure that neighbourhoods don't go to pot. Texans don't like overnight bureaucrats poking their noses into every corner of people's lives – but some associations seem to enjoy doing just that.

A committee of Texas legislators has found neighbourhood bans on, among other things, political signs, children, spouses below a certain age and pets above a certain weight. Some people have been told not to use their own back doors – or to kiss anyone goodnight outside their front doors.

According to the Houston Chronicle, State Senator Ken Ambrister, the committee chairman, said most associations were just fine, but others were "just a racket". Associations can compel homeowners to join, collect fees and take away homes through foreclosure, making them "de facto political subdivisions", the committee concluded, calling for regulation.

Woe betide anyone tangling with the local association at law, it is responsible only for its

own costs if it loses: a resident on the losing side pays for the whole thing. The committee said one homeowner lost \$80,000 in legal fees after putting a flower pot in the wrong place.

One manager at the NASA space centre wrote a critical article in a local newsletter and his association promptly sued him over a yard light. Sounds like Ambrister and his colleagues should put their pets on a diet.

Talk about blaming the government for everything. Panama's president Ernesto "Toro" Pérez Balladares has been catching it from all sides in the past month, with riots over everything from water

privatisation to changing the date of Mothers' Day. Now Christmas tree sellers say all the doom and gloom has diluted the seasonal spirit and ruined their trade – December has been marked by a glut of unsold conifers, with hundreds standing forlornly in supermarket car parks. Nothing to do with oversupply, of course.

But the sales window might not be over yet: the trees, imported from Canada, don't exactly thrive in the tropical heat and the pine needles are dropping almost as quickly as the prices.

So now the tree sellers are encouraging Panamanians to stamp up for a replacement tree

before Twelfth Night. It will, says the merchants of spruce, be cheaper than cranking up the air conditioning to make the first tree of the festive season last the distance.

### Sporting chance

In the three months since Germany's federal election on September 27, the former ministers of the defeated Christian Democrat-led government have chosen very different careers.

Ex-chancellor Helmut Kohl remains a forbidding presence in Bonn; with his successor Gerhard Schröder's blessing he still uses the chancellery bungalow as residence. He often attends debates in the Bundestag, the lower house of parliament – although he doesn't go much.

But others look set to cut their ties with federal government – at least for now. Volker Rühe, the former defence minister, is widely expected to run as the CDU's top candidate in elections in Schleswig-Holstein due in Spring 2000.

It is not Rühe's home state: he's from neighbouring Hamburg. But the CDU is hopeful of taking Schleswig-Holstein from the Social Democrats and victory for Rühe could provide a springboard for a run at the federal chancellorcy in 2002.

At an official banquet, Primakov recited some Russian poetry, which turned out to be a translation of works by his Indian counterpart Atal Behari Vajpeyi.

Vajpeyi's penchant for penning Hindu verse is well known, but he's hardly a best-selling author. He'd be hard pressed to find his works in New Delhi bookshops, apart from those that dutifully carry government documents, so the fact that the Russians have translated his poems and published them is remarkable.

Observer has so far been unable to uncover sales figures for the Russian edition so it's anyone's guess whether Vajpeyi has more readers in Murmansk or Madras. Rhyming couplet

### 100 years ago

U.S. Merchants, Wake Up There is not much doubt that our trade rivals of the future are the merchants of the United States. To natural grit, shrewdness and enterprise breed of citizens in a new country they have, however, yet to add a profound business training for pushing their country's commercial interests abroad. Hitherto their trade has not had to fight its way among nations in different language in anything like the proportion of our own country. It is not surprising, therefore, if we find the commercial educational system of the States extremely backward – worse even than our own.

### 50 years ago

Atmospheric Pollution The occurrence of 18 deaths in one day last month in the steel-making town of Donora, Pennsylvania, has reopened the discussion of industrial hazards of this kind. A recent issue of *The Lancet* discusses the problem of acute poisoning due to sulphur dioxide and hydrogen fluoride. Fortunately acute cases of this kind are rare. The risk of chronic hydrogen fluoride poisoning, however, is greater and should be guarded against.

THURSDAY DECEMBER 31 1998

BUILDING HOMES  
OF INDIVIDUALITY  
FROM SCOTLAND TO  
THE SOUTH COAST  
SPEYBURN  
HOMES

## THE LEX COLUMN

### Locking on to Lockheed

The UK's General Electric Company is making the most of its role as the defence industry's eligible bachelor. Alongside potential European partners and Northrop Grumman of the US, GEC is now flirting with Lockheed Martin, the world's largest defence contractor.

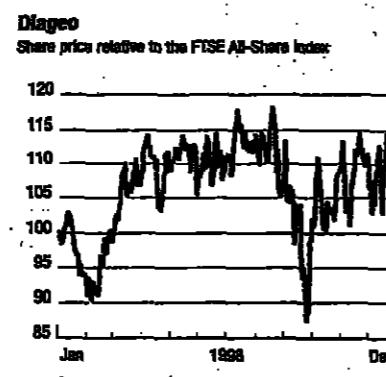
Such an audacious deal has become more feasible for two reasons. First, while GEC's shares have revived strongly under Lord Simpson, chief executive, Northrop and Lockheed have been laid low by the blocking of their own merger and Lockheed's recent profits warning. GEC's £14.5m market value now substantially exceeds Lockheed's \$16bn, while Northrop at \$5bn looks a mere bit.

Second, the Pentagon is coming to see a transatlantic defence deal as the price for preventing US companies from being shut out of "Fortress Europe". And recent US/UK co-operation over Iraq can only have helped the standing of UK companies.

Even so, the idea of a foreign company gaining control of America's premier defence group - which GEC would in a straight no-premium merger - is sure to cause political outrage. One way to avoid that is for GEC simply to sell its Marconi defence arm - worth about 26bn (\$10bn) - to Lockheed in return for a juicy premium. Alternatively, the two entire companies could attempt a merger of equals. Given shared management control and the strength of such a world-class group, politicians might be persuaded. Meanwhile, investors could be won round by the prospect of big cost savings. And the companies' market values could be brought closer by paying GEC holders a fat special dividend. The extra debt taken on could then be paid down by selling GEC's non-core industrial businesses.

#### Diageo/LVMH

Good news for LVMH: bad news for Diageo. That was the market's reaction to the resignation of Bernard Arnault, head of the French luxury goods group, from Diageo's board. For Diageo investors, the fear is that LVMH will rapidly sell down its 11 per cent stake in Diageo, worth about £2.6bn. Selling the lot would roughly wipe out LVMH's net debt. But while Mr Arnault's acquisitive appetite remains strong, he is unlikely to spend that much at once. Sanofi's beauty busi-



ness, which he cast his eye over recently, would have cost less than a quarter of that.

More of a niggling thought is that the sight of Diageo's shares buck above 700p suggested that a bit of profit taking might be in order. A price/earnings ratio above 20 was looking a bit racy for a group with significant emerging markets exposure. After all, only small parts of its food and drinks portfolio are showing much topline growth. Cue for another share buyback to support the rating.

As for LVMH, the official reason for Mr Arnault's Diageo departure is "pressure of other commitments". Too true. LVMH's profits are heading down this year because of the Asian crisis. But even in buoyant 1997, operating margins on half the group's sales were in single digits. Rationalisation programmes are under way and Mr Arnault needs to crack the whip. An LVMH share price of around FFr1100 looks a bit rich in advance of concrete signs of improvement.

#### Air France

As Air France prepares for its partial privatisation, how does it stack up against European rivals? On efficiency, it certainly lags behind KLM, Lufthansa and British Airways. It requires around 70 per cent occupancy to break even, while BA and Lufthansa are estimated to need 62-63 per cent. Clearly, some costs are too high. Air France reckons that its pilots' remuneration was 15 per cent higher than BA's in 1997 and higher still than Lufthansa's.

The good news is that the management has got a realistic strategy in place to deal with this. Furthermore, the fall-out from the Asian crisis does not appear to be hitting Air France as badly as BA, for instance. BA may be paying now for a big increase in capacity. But Air France's turn could come next. It plans to buy up to 70 new aircraft over five years, which could increase its capacity by between 10 and 50 per cent. Air France's Jacksons marketing market share from the likes of Lufthansa and BA will help absorb extra capacity. Its confidence stems from the fact that Roissy-Charles de Gaulle airport north of Paris is expanding, improving its status as a major hub.

But if demand falters across Europe, new runways will not help fill aircraft as much as keen prices and better service. A downturn that hits European airlines will not spare Air France. Potential investors need to be sure the management is determined to keep hacking away at costs.

#### Hyder

The market's verdict on Hyder, the Welsh multi-utility, has been harsh. Since the US regulator pronounced on water prices two months ago, Hyder has underperformed the sector by some 15 per cent. Hyder faces one of the hardest regulatory reviews: a big one-off price cut coupled with tough efficiency targets. And there is not much it can do to soften the blow. Unlike some other water companies, Hyder cannot tighten its balance sheet to reduce its cost of capital. Gearing is already high - net debt of roughly £1.6bn at the interim stage compared with a market capitalisation of £1.1bn. The outlook for dividends is also bleak. The dividend for the full year is set to rise by just 3.3 per cent in nominal terms; further out, dividend cuts are widely forecast.

The current share price arguably discounts much of this. The stock trades at a prospective yield of around 6.5 per cent - well above the sector average. It is also one of the lowest premiums to regulatory asset base. The shares look cheap, but they are no safe haven. Those hoping down are likely to be disappointed. They may even get toughened. Meanwhile, Hyder's electricity business also faces a review.

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FINANCIAL TIMES

### Markets

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Ariel Sharon, Israeli foreign minister, alone in the Knesset. Politicians are switching parties to find the best candidate for Israel's next premier

## FT WEATHER GUIDE



### Europe today

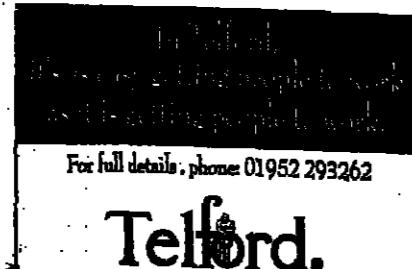
There will be snow in Norway and snow showers in Sweden and Finland. Denmark will be mostly cloudy but dry. The Low Countries, Germany, Austria, Switzerland will be mostly cloudy with outbreaks of light rain and drizzle, which will fall as sleet and snow over the mountains. Spain, Portugal and most of France will have rain. The rest of the Mediterranean will have a mixture of sun and scattered showers.

### Five-day forecast

North-west Europe will remain changeable with the mild weather continuing but rain arriving from the Atlantic on strong winds. Spain and Portugal will become mainly dry with sunshine but central parts of the Mediterranean will have thunder downpours which will clear into the east.

### TODAY'S TEMPERATURES

City	Temp	Condition																		
Madrid	10	Rain	13	Rain	14	Cloudy	15	Rain	16	Cloudy	17	Rain	18	Cloudy	19	Rain	20	Cloudy	21	Rain
Barcelona	12	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain	22	Rain	23	Rain
Catania	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Bologna	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Genoa	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Aosta	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Alger	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Amsterdam	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Athens	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Paris	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
London	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Paris	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
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Paris	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
London	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Lyon	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
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Paris	10	Rain	13	Rain	14	Rain	15	Rain	16	Rain	17	Rain	18	Rain	19	Rain	20	Rain	21	Rain
Paris	10	Rain	13	Rain	14	Rain	15													



50-ahead  
20 merger

**INSIDE**  
Europe rests after rollercoaster year  
Continental European stock markets had an up and down year. The Helsinki bourse was Europe's runaway winner, soaring 105 per cent in dollar terms. Oslo was Europe's biggest loser, falling more than 30 per cent during oil prices halved, hitting Norway's oil-dependent economy. Regardless of performance, the theme across much of Europe has been preparation for the introduction of the euro. Page 30

**Who knows what will happen?**  
How will Europe's listed companies do in 1998? Optimistic company analysts, concentrating on the strengths and weaknesses of individual businesses, conclude that next year will bring strong profits growth. But equity strategists, who focus on macroeconomic predictions, are warning investors to prepare for some unpleasant surprises. Page 14

**Mellon's Cahouet stands down**

If anyone sums up the last 10 years in US banking, it is Frank Cahouet (left), who stands down as chief executive of Pittsburgh's Mellon Bank on January 1. When he took over in 1987, Mellon was ailing because of unwise loans to real estate developers and to Latin America. He and many rivals had to retreat from ill-thought-out foreign expansions. Page 15

**Pemex tries to beat the bandits**

Petroleos Mexicanos (Pemex), Mexico's national oil company, is to increase its policing budget by 20 per cent in 1998 as its ducts come under increasingly frequent siege from organised gangs and its pipes are beset by petroleum bandits. Page 15

**Sterling fall linked to Ecu arbitrage**  
Sterling took a tumble below DM2.80, with some market participants pointing towards the long-predicted sell-off of the sterling part of the critical Ecu baskets as the reason. Page 18

**Merger speculation lifts Paris**

Another strong day for defence conglomerate Thomson-CSF, which was buoyed by merger speculation, helped lift Paris on an otherwise quiet day for European stock markets. Page 30

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# FINANCIAL TIMES COMPANIES & MARKETS

THURSDAY DECEMBER 31 1998

Week 53

**HENRY BUTCHER**  
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+ 44 171 405 8411

Arnaud  
resigns  
from  
Diageo  
board

By John Willman in London  
and Samer Iskandar in Paris

**Bernard Arnault, chief executive of LVMH, the French luxury goods and drinks group, yesterday resigned from the board of Diageo.**

The move is seen as a prelude to the sale of LVMH's 10.89 per cent stake in the UK food and drink company.

Mr Arnault said he felt unable to make a full contribution to the Diageo board and wanted to devote himself to his primary responsibilities.

He added that his resignation would make no difference to the trading partnership between United Distillers & Vintners, Diageo's drinks subsidiary, and LVMH's Moët Hennessy division.

But people in both groups acknowledged the decision was likely to pressurise the sale of LVMH's shareholding in Diageo which the French group has already said is not strategic. Last month it announced it would no longer consolidate its share of Diageo's profits in its own accounts.

LVMH shares rose FF1.106 after the announcement, amid speculation of a sizeable acquisition to bolster its luxury goods interests which include Christian Dior products.

The group's FF16.5bn (\$11.5bn) bid for Sanofi Beaufort, the beauty products company which distributes Yves Saint Laurent cosmetics, was withdrawn last week. LVMH said discussions had revealed difficulties in merging the two companies' perfume brands.

As long as Mr Arnault remained a director of the British company, LVMH would be unable to sell in the two-month closed periods leading up to each of the two half-yearly results announcements.

The next closed period - for the first-half results on March 11 - begins on January 11.

Diageo shares fell 2p to 68p on fears that a disposal was imminent.

"As a Diageo director, there were four months in every year when he couldn't sell the shares," said an analyst. "Now he can move whenever he wants to."

Lex, Page 12

## Listings by internet companies set to test Wall Street's mood

Strong demand expected despite 'overvalued' shares

By John Labate in New York

A new spate of share listings by internet companies is set to test US stock markets during the first quarter of 1999, as debate still rages on Wall Street about the high valuations achieved by online stocks.

According to Securities Data Company, 14 internet initial public offerings and five secondary offerings are registered with the Securities and Exchange Commission. They will likely reach the market in January or February.

A number of these companies are expected to generate strong demand despite concern that many internet stocks are

overvalued because of narrow share bases, slight revenue bases and non-existent profits.

Investor demand for online shares remains high. Many leading companies such as Amazon.com, Yahoo! and America Online remain at or near all-time trading highs. The trend is expected to draw more private companies that shied IPOs due to market volatility only a few months ago into the public markets.

"It's going to be strong, especially in the internet sector," said Steven Tuzin, director of research at IPO Value Monitor.

"The [recent] momentum is going to carry over at least into January."

IVillage, an online community chat service run from New York City, is expected to launch in early February through underwriter Goldman Sachs. An earlier planned IPO for IVillage was postponed, but the offering is now expected to raise about \$40m. Although small, the company is considered a leader in providing content and links targeted mainly at women. It runs 12 channels covering family, health, shopping and travel, and has a core audience 84 per cent female.

Marketwatch.com is another eagerly awaited IPO. Formed in late 1997 and 50 per cent owned by broadcaster CBS, the company provides business and financial news to online subscribers. The issue of 2.75m shares could be priced by the second week in January, with an expected offer price range of \$10 to \$12 a share.

Publisher Ziff-Davis is also expected to launch an IPO of ZDNet, an offering that could raise nearly \$100m. News of the offering's registration sent Ziff-Davis shares higher in recent weeks. Other IPO launches expected in the first

quarter include Prodigy Communications, a provider of online services, and Barnes & Noble which recently had a \$200m infusion from Bertelsmann of Germany.

The two-month frenzy in internet share prices peaked in the days before the Christmas holiday, as expectations of strong online holiday sales boosted sentiment. Since early November, the Internet Index of the American Stock Exchange - a broad basket of online shares - has more than doubled, closing yesterday at \$39. The market is expected to cool as holiday results are announced in January.

TRANSACTIONS TUMBLE FROM 675 TO 573 OVER YEAR, DESPITE WORLD'S BIGGEST INITIAL PUBLIC OFFERING

## Autumn share slide puts the brake on new equity issues

By Vincent Boland

The stock market slide in early autumn severely dented the volume of new equity issues in 1998, despite several huge deals including the world's biggest initial public offering, according to figures on issuance activity.

The confidence is not in the market to the extent implied by the rise in share prices in the past few weeks," said an equity capital markets executive at a London bank.

Goldman's position as the leading equity underwriter was given a huge boost by the stock market listing in October of NTT DoCoMo, the Japanese mobile telecommunications company. The bank lead-managed the international tranche of the \$18.4bn IPO, the world's biggest, and netted a huge chunk of the estimated \$500m in fees the deal generated for investment banks.

Goldman's own IPO was the most notable casualty of the market correction in the third quarter, which saw investors rush for the exits and several other significant share issues postponed. Some bankers said yesterday the new issues market had not yet recovered its poise, which could affect investor sentiment towards the IPO market into next year.

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## NEWS DIGEST

## COMMUNICATIONS

Asia sees \$600m for Indosat stake

By Andrew Downie  
in Mexico City

**Pemex tackles petrol bandits**

**Petroleos Mexicanos** (Pemex), Mexico's national oil company is to increase its policing budget by 20 per cent in 1999 as its ducts come under increasingly frequent siege from organised gangs and its pipes are beseiged by petroleum bandits.

The number of known attacks on rural pipelines increased by 38 per cent to 227 in 1998, said Mr Cuthbert Azuara Pavon, manager of Pemex's pipe transport division. This cost the state monopoly an estimated 700 litres of gasoline and diesel. Each theft costs Pemex between \$100,000 and \$200,000, Mr Azuara added.

Pemex expects to spend at least \$10m this year combating the thefts, in part by adding 65 new patrol officers, guards and other specially trained personnel.

The company is also studying several hi-tech ways to beat the bandits, including the use of special devices inside the pipes that alert authorities of ruptures, and reconnaissance planes with infra-red technology to identify night raiders.

Mr Azuara said that of the registered attacks, three quarters took place in those sparsely populated central and southern regions through which a large number of Pemex's ducts run. Some of the thefts are carried out by highly organised gangs driving tankers, while others are opportunist crimes that occur when the pipes split or break.

Although the robberies cost Pemex between US\$10m and US\$15m each year, a greater worry is the "potential consequences", Mr Azuara said. "These acts put everyone in danger. The people who live near where the thefts occur are put at serious risk."

## Mitsubishi in talks

for a plans shake-up

By Michael J. Kelly  
in Tokyo

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## COMPANIES &amp; FINANCE: UK

## PLM denies Rexam full access

By Virginia Marsh in London and Tim Burt in Stockholm

PLM, the UK packaging and printing group, has been unable to make a full financial analysis of PLM, the Swedish packaging company for which it has bid SKr5.15bn (US\$34m), after being denied access to unpublished accounts and other confidential commercial information.

Rexam has been obliged by the London Stock Exchange to explain to shareholders that it had been unable to conduct due diligence because, although its offer has been recommended, PLM is not obliged to provide it with confidential information at this stage under Swedish regulations.

The UK group said yesterday that PLM had declined to provide any financial projections until the offer became unconditional.

PLM, which responded coolly when Rexam first launched its bid, said its decision to deny Rexam access was in line with normal corporate practice in Sweden, and that it could not provide it with "any more information than any one else who might want to make a bid".

Michael Hartnall, Rexam finance director, said the UK group had an advantage in that Rolf Björansson, its chief executive, had headed PLM for six years before joining Rexam in mid-1998.

In addition, the amount of public information available on the Swedish company was "quite substantial", he said. "They turned down our requests for information, but not in anger."

Shares in Rexam rose 7/8p to 169/8p last night, compared to more than 200p before the deal was announced.

### RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding to last year	Total for year	Total last year
Golden Lane Inv	6 mths to Sept 30	0.325 (0.371)	0.173 (0.088)	0.31 (0.21)	-	-	-	-
Radical Metal	6 mths to Aug 31	0.37 (0.549)	0.252 (0.088)	1.81 (2.78)	-	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*On increased capital.



Long stretch: the construction group has won a \$134m contract to build a 30km section of the Channel tunnel rail link

## McAlpine wins Channel tunnel contract

By David Blackwell

Alfred McAlpine, which recently completed a two-year disposal programme in order to focus on housebuilding and construction, has won an £80m (\$134m) contract to build part of the Channel tunnel rail link.

Yesterday's announce-

ment, coupled with two other contracts won worth £24m, helped the shares rise 7/8p to 146p. That compares with 112p in early October before McAlpine sold its US aggregates and civil engineering businesses to Hanson for £72.9m, a sum well above forecasts.

The group said that all

three contracts had been won by Alfred McAlpine Civil Engineering on a negotiated basis. This had cut its exposure to less profitable, adversarial tendering work.

Ian Grice, managing director of the division, said the group was concentrating on fewer jobs, but on better terms. "Instead of putting in

competitive bids we are getting closer to clients and working with them to supply exactly what they want."

The rail link contract is a joint venture with Amec for Union Railways and Rail Link Engineering, the project manager. It covers a 30km section from the Medway to Fawkham junction in

north Kent. The group also said it had started work on the £24m Eden Millennium Project, which will examine man's relationship with plants and sustainable land use. The project - a joint venture with Sir Robert McAlpine - is being constructed near St Austell, Cornwall.

## B & B faces campaign to convert to bank status

By Christopher Brown-Humes

Bradford & Bingley, the UK's second largest building society, is facing a campaign to force it to convert to a bank and pay windfalls to more than 2m people.

The challenge threatens a new battle over mutuality, just months after Nationwide, the biggest society in the UK, narrowly defeated the B & B for this reason.

Even if the new conversion resolution is passed at the B & B's annual meeting in April, a formal vote on conversion must still be held.

If the Major campaign proceeds, and B & B is forced to convert, members could receive windfalls of between £1,000 and £2,000 (\$3,400). Mr Major has submitted the names of 50 members he needs to support his resolutions and these are now

being vetted by the society. To be valid, these must be savers or borrowers who have been members of the society for at least two years, and have had, continuously, either £100 in a savings account, or a mortgage of at least £100 over that period.

His campaign will fizzle if he has less than the 50 valid supporters, as last year a conversion resolution tabled by Michael Harden, a former royal butler, failed at the B & B for this reason.

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## Waroms to quit Virgin Vie board

Mark and Liz Warom will today resign as joint managing directors of Virgin Vie, the cosmetics and toiletries retailer, which is part of Aim-listed Victory Corporation, writes Thorold Barker.

John Jackson, who has worked with Virgin Vie as a consultant and was managing director of The Body Shop's UK operations for five years, will become chief executive. Mr and Mrs

Warom, who helped set up the business in October 1987, will work as consultants to Virgin Vie, looking into the feasibility of licensing the brand in the US.

Shares in Victory Corporation, which is 66 per cent owned by the Virgin Group and associated shareholders, have fallen from 41/8p to 9p during the year because of worse than expected results at Virgin Vie.

### COMMENT

## UK shareholder activism

For all the talk of UK investors taking a more active approach to company management, 1998 has not been a vintage year for corporate shake-up merchants. Investor rebellions have been confined to smaller companies, with the odd exception such as the defeat of LucasVarity's plan to move Wall Street.

When long-standing underperformers such as BTR have been put out of their misery by bids, it has rarely been because investors actively put them into play. Equally, the most notable management upheavals, at Marks and Spencer and Barclays, may have had their origins in investor discontent, but the coup de grace was delivered by non-executive directors.

Established and vocal ginger groups such as UK Active and Guinness Peat Group had mixed results. GPG, for example, succeeded in forcing Staveley to demerge its salt extraction business, but was seen off by Young & Co, the brewer. When Blakney Management, the emerging market fund manager, stepped into the limelight at Lonrho, the existing management survived the scrap unscathed.

Philips & Drew has stood out among traditional UK fund managers for its more active stance, but delivering Marley into a bidder's hands by underwriting the offer costs hardly puts it in the realm of US provocateurs such as Calpers or Carl Icahn.

The fact that the most outspoken activists have been Americans, South Africans and New Zealanders cannot simply be put down to the City's clubbiness. UK investors have failed to co-ordinate their efforts to best effect. If they have struggled to force change in medium-sized companies where a single fund manager may control 20 per cent of the shares, how will they be heard in a group the size of BP/Amoco?

The heavy investment in UK equities by US value investors this year heralds a greater threat to underperforming boards. This is already starting to have an impact, witness the strongly worded letters to BTR's board from Highfields Capital, a US fund manager that owns just 1 per cent of the company.

Such investors, which typically have shorter horizons than UK pension funds or insurers, will be most effective in small and mid-cap companies. Other investors should not be surprised if they use their stakes as Trojan horses to bring in private-equity buyers for the companies on which the market has given up.

## Hays expands IT outsourcing side

By Virginia Marsh

Hays, the acquisitive logistics and services group, is to pay up to £40.3m (\$68m) for an information technology outsourcing services company just eight months after it was spun off from Tompkins - the industrial conglomerate that is restructuring to focus on manufacturing - to a management team backed by Lloyds Development Capital and NatWest Equity Partners for £13m in April. The venture capital group took a 60 per cent stake with management, which is to

join Hays, holding the balance.

"Axis is an excellent fit and represents a further step in the development of our business processing operations," said Ronnie Frost, Hays chairman. He added that Axis' payroll and human resources activities would provide a link with Hays' personnel division while integrating its printing services with an existing Hays business would make the group one of the market leaders in the high growth billing services market.

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FINANCIAL TIMES  
No FT, no comment.

Source: EBBS '98

### WOOLWICH

Woolwich plc

£200,000,000

Floating Rate Notes due 1999

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 24 March 1999 has been fixed at 6.470630% per annum. The interest accruing for such three month period will be £159.55 per £10,000 Bearer Note, and £1,595.50 per £100,000 Bearer Note, on 24 March 1999 against presentation of Coupon No. 20.

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CLEMENT  
eholder activism

## MANAGEMENT POACHING

# INSIDE TRACK

## The attraction of moving pyramids

Jim Kelly reports that the Big Five accountancy firms have discovered that it is quicker to poach teams from their rivals than build their own.

**A** Suddenly people are stealing pyramids. The Big Five global accountancy firms are increasingly adopting recruitment strategies once associated more with lawyers and bankers: poaching entire teams of skilled professionals from their competitors.

Not just partners, or groups of partners are being taken, but pyramids which include senior managers, analysts and secretaries.

Martin Thorp, head of Arthur Andersen's corporate finance practice, has just landed a pyramid from rival PwC - the firm created by the merger of Price Waterhouse and Coopers & Lybrand. The pyramid, topped by the former head of PwC's corporate finance division in Germany, consisted of 22 people, including five partners, 10 managers, five executives, five analysts and two secretaries.

KPMG, another of the Big Five, has within the past year picked up several complete pyramids: the Coopers & Lybrand subsidiary Maya Mananghaya & Co in the Philippines - where it sacked its own local firm - Somketh Chaikin from Price Waterhouse in Israel, and Siddharta Siddharta & Harsono from Coopers in Indonesia.

A number of factors make poaching particularly attractive.

• The merger which created PwC is seen as the last in the sector. The Big Five are desperate to grow but have run out of big-league partners. As PwC works through the practical effects of the merger, it is seen as a good place to find pyramids - but other firms have their own problems and are also seen as good hunting grounds.

• Buying smaller firms in their entirety is fraught with danger.

Arthur Andersen came unstuck

recently trying to buy London law firm Wilde Sapte when key partners left before the sale could progress.

"I would be very nervous about buying a business," says Mr Thorp, pointing to the problems of acquiring a people business.

• The big firms are fighting over the best people at a time of skills shortages. They are desper-

ate to make the most of a market in which revenues from management consulting are growing at about 50 per cent a year. Corporate finance is also booming. They want to make the most of the good times while they last and need skilled people - from auditors to information technology specialists, from corporate financiers to human resource experts - to staff growth.

• The globalisation of the biggest multinational companies means the Big Five must live up to their boast of providing a "seamless global service". In reality, several have large holes in their global coverage and poaching provides the quickest rem-

**'It's a continuum, from head-hunting, to buying niche firms, to the big mergers'**

edy. In some cases this includes picking up an entire practice - as Andersen has done in South America in the wake of the PwC merger.

• Diversification means the firms need people whose skills are team-based and revolve around individual transactions. Such groups are much more likely to move en masse.

But how are available pyramids identified? And how can they be retained once they have been acquired?

Martin Thorp says he did not go to headhunters although they are used in some cases. "We made a bit of noise in the market place where we felt we were light on the ground," he says. The key is finding one strong individual with an outstanding reputation in a business where team chemistry is very strong. In the case of the German pyramid, Mr Thorp says: "It was a bit - but a pretty good bet - that the younger people would come along as well."

George Musing, the PwC corporate finance

financier who took the bait, then took legal advice about what to do next. "The clear advice was that you can talk to other partners but not to anyone else below that."

But given the environment at PwC we were reasonably confident a number of people would follow us," he said. That environment seems to have been dominated by the large domestic practice of PwC's merger partner Coopers & Lybrand.

The partners concerned then made their decision public and left within a week - after which they were free to approach their former colleagues. "We are not allowed to act in someone else's interests but once our contracts were completed then - at that point - other people could approach us," says Mr Musing.

This rather convoluted process is common as most partner deeds stipulate that those departing cannot solicit others to leave the firm. The rest of the pyramid duly followed, mainly, according to Mr Musing, because of the attractions of Arthur Andersen's approach.

"You've got to be able to cross borders and you have to be relatively free in the ideas you generate and the clients you talk to. That was not the environment we were leaving behind in PwC which was very German-oriented," says Mr Musing.

There were no golden hellos helping Mr Musing on his way. "They did not pay us any money to arrive," he adds. "We all had offers from other institutions and decided, as a team, that Arthur Andersen was the best place to be."

Was Mr Thorp worried that the pyramid might bring in people to his practice who were not up to scratch? "You do take people who come in on others' coat-tails. But that's OK because you trust the leader," he says. Nevertheless, he did interview all the partners himself.

As far as retention is concerned, in many organisations bonuses are used to lock in teams, with payouts being spread over several years. Partnership deeds can be used to restrict any move to compete with the firm or solicit others to move. But Mr Thorp says he is not interested in keeping people who want to move. He says he wants to build

a corporate finance practice which is different from the bonus-driven model of the investment bankers.

He is constructing a rewards system based on "softer" criteria than the hard-edged deal-based model often seen. And, he says, Arthur Andersen's leadership in building a global firm offers unrivalled freedom to operate across borders.

Mr Musing and his team are clearly convinced they made the right decision.

Arthur Andersen already had one team in Frankfurt specialising in the *Mittelstand* - Germany's famously strong middle market - but the new team is intended to set the tone for the development of the practice. "We carry a lot of weight," says Mr Musing.

But what does it feel like to move a pyramid? Philip Wright, PwC's head of European corporate finance, seems to have taken the loss in his stride - largely because he has his own eye on several pyramids inside rival investment banks. "It's never good to lose people and we tried to keep them all. But it's a bit like moving house - once you think of it there's no going back.

"At the rate we want to grow we are looking at teams in other business lines as well - like fraud investigations, insolvency and business regeneration."

Mr Wright sees the phenomenon as part of the increasing flexibility of the Big Five as they diversify from their traditional audit core. "It's a continuum, from head-hunting, to buying niche firms, to the big mergers."

## TECHNOLOGY FURNITURE DESIGN

## Shapely legs brighten up the office

Technology from the motor industry has added excitement to steel furniture design, writes Laura Blair

**M**ost modern office desks are hardly things of beauty. Their tubular steel legs are typically made of round or square sections, because these are the cheapest and quickest to produce.

Ovals, tapers and sinuous curves are, of course, possible, and in demand at the most style-conscious end of the market. But they are far more complicated to manufacture, often involving casting the tubes in two halves, then welding them together.

Now a technology called hydroforming, long-established in the motor industry where it is used to shape chassis components, is being borrowed by furniture makers to produce shapely office desk legs more cost-effectively. The innovation comes simultaneously from US-based Steelcase Strafor, the world's largest office furniture manufacturer, and the Danish Skandinavisk Group. The two rival groups have recently produced new desk systems featuring steel legs in sinuous shapes using the hydroforming process.

With hydroforming all the shaping is done in a single step, using a water-and-oil emulsion pumped at very high pressure (500-1,000 atmospheres) into the tube, contained within a mould. The tube is shaped by the combined internal pressure of the emulsion and external mechanical pressure from the mould.

This prevents overstretching, and causes a molecular redistribution of the metal, ensuring an even thickness whatever the new shape or diameter.

Both groups say they were led to adopt the new technology by their designers' lateral thinking. "Good designers are always aware of what is happening in

other industries," says Attilio Bersanelli, designer of Skandinavisk's Work range. "I realised that, with hydroforming, I could create beautifully crafted shapes using industrial production methods." Meanwhile Francesco Frascari, the designer of Steelcase Strafor's Ionico range, compares the process to "sculpting with water". Like so many Italian designers, both Mr Bersanelli and Mr Frascari have engineering backgrounds.

Most modern office desks are hardly things of beauty. Their tubular steel legs are typically made of round or square sections, because these are the cheapest and quickest to produce.

Design freedom apart, hydroforming has substantial practical advantages. It is claimed that parts can be produced in one minute that would take 30 minutes by conventional methods, reducing costs by between 20 and 50 per cent.

But hydroforming does have its drawbacks. The special tooling required for each different design involves considerable investment, so the process is unsuitable for producing small batches.

Minimum quantities of 20,000-30,000 a year of the same part are required for the technology to pay for itself.

Steelcase Strafor invested £900m (£287,000) and Skandinavisk £150,000 (£198,000) in special tooling, though both companies subcontract manufacturing - in the case of Skandinavisk to car parts manufacturer IDVTS.

Designers also need to develop expertise if they are to exploit hydroforming fully. There would be little point in using it to produce simple designs that could be made just as easily by traditional metal pressing. Consequently, it is likely to be used only for the most difficult shapes.

The technology is also specific to steel components, since aluminium can be inexpensively formed by more traditional techniques.

"It's a question of horses for courses," says Andrea Orsi, managing director of Steelcase Strafor for Italy. "You don't build a Ferrari if you only want to go at 5 km/h."

A coin-sized invention by a scientist at Switzerland's Ecole Polytechnique Fédérale de Lausanne could help pave the way for the commercialisation of the micro-robot, writes Christopher Swann.

Named earlier this month as a prize winner in Monaco's annual pan-European inventors awards, the circular robot is just a tenth the size of models currently used in the assembly of microscopic components.

Its inventor, Jean-Marc Breguet, says the design would simplify the manufacture of miniature robots, rendering them more affordable.

Instead of having more than 20 components crammed inside a conventional machine, the robot is forged from a single piece of piezoceramic - a material which deforms in response to electrical impulses to allow the robot to move in tiny steps (5 nanometres).

Micro tweezers attached to a turret on the top of the robot can thus be manoeuvred into exactly the right place, with steering achieved by altering the voltage.

Because of its small size - about 5mm across - the robot's micro-tweezers are less prone to the vibrations which reduce the accuracy of its larger rivals.

The device was designed for

the manufacture of integrated fibre-optics but Dr Breguet says he is keen to adapt the design so that it can be used elsewhere, for example in the biotechnology industry.

"We will now concentrate on finding industrial partners to reconfigure the robot for uses related to cell manipulation," he says.

Controlled by a joy-stick under a microscope, the robot could potentially operate on DNA strands.

"At the moment industrial uses for this kind of robot are quite limited but applications should increase as the trend towards miniaturisation of mobile telephones, computers and satellites gathers speed," says Inman Harvey, research fellow at Sussex University's centre of computational neuroscience and robotics.

Jean-Marc Breguet, Lausanne: e-mail: Jean-Marc.Breguet@epfl.ch

### Leap forward with shoes that don't just look smart

A unique "intelligent" shoe, especially designed to take the stress out of walking, running, and leaping, has been developed by Ronald Deman, a senior electrical and computing engineering graduate at the Massachusetts Institute of Technology in the US, writes Christopher Swann.

Mr Deman, a keen basketball player, was fed up with finding his feet sore after matches, in spite of investing in the latest shoes. He came up with a design which incorporates a series of tiny pressure sensors in the sole of the shoe. These sensors measure the pressure produced by the wearer in a number of zones.

The data collected is sent to a tiny microprocessor chip, which is also housed in the sole and activated when the wearer puts on the shoes. The chip analyses the data to "learn" and then predict the gait of the wearer, so that the cushioning and support built into the shoe can rapidly be adjusted via a series of tiny valves inserted beneath the sensors. By opening or closing, these valves release either air or a viscous fluid to inflate or deflate bladders in the sole.

The technology is also specific to steel components, since aluminium can be inexpensively formed by more traditional techniques.

"It's a question of horses for courses," says Andrea Orsi, managing director of Steelcase Strafor for Italy. "You don't build a Ferrari if you only want to go at 5 km/h."

Mr Deman is working on refining the system to replace the individual sensors with a sensory grid. The shoe has generated

intense interest in the sports world and Mr Deman is in consultation with two big sports goods manufacturers. A fully working prototype will be available in January.

Ronald Deman, US: e-mail: rdeman@yahoo.com

Dinah Greek writes for Professional Engineering magazine.

### Camera takes a flexible view

A wheel-mounted robotic camera that can climb up and down lamp-posts will be able to monitor crowds at football matches or undertake covert police surveillance work.

The remote-controlled closed circuit television camera, which can also pan, tilt and zoom, will be more flexible than fixed cameras.

The mobile camera system is being developed by Tecsec, an electronics company, working in conjunction with the University of Wales College Newport, based on technology licensed from Brunel University.

The designers expect the development of the product to take two more years. One of the challenges they will have to overcome is teaching the device to negotiate the fitting and changing diameter of some lamp-posts.

Tecsec Europe: UK, tel (0)1495 752882; e-mail: tecsec.europe@virgin.net

### Attractions of magnetic memory

Conventional RAM (random access memory) devices need a continuous power supply to maintain the content of their memories. That is why alarm clocks and video recorders have to be reset after a power failure.

One increasingly widely used alternative is flash memory chips, which can retain information when an application incorporating them is switched off.

Researchers at the University of Utah have developed another type of memory device with a similar feature. The memory cell, called a Magram (magnetic random access memory) uses magnetic fields to store data.

The researchers, who are working under contract from Pageant Technologies, part of Avantcorp International, believe the device could become standard in computers and other electronic equipment that use memory. It is also likely to reduce the power consumption of portable devices such as laptop computers.

The designers expect the development of the product to take two more years. One of the challenges they will have to overcome is teaching the device to negotiate the fitting and changing diameter of some lamp-posts.

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Tecsec Europe: UK, tel (0)1495 752882; e-mail: tecsec.europe@virgin.net

Tests are under way on a pioneering robotic milking system that allows cows to follow a

more natural pattern of milking, feeding and resting. The system, undergoing trials on a herd of 30 cows in Sweden, will go on sale in Europe later this year.

A vision-guided "soft" robot arm attaches the cups to the cow's teats, which are then automatically cleaned and dried. The cows are monitored by an automated data collection system.

The system is designed to improve both milking efficiency and the health and welfare of the animals through better monitoring.

The prototype of the robot was developed at the UK's Silsoe Research Institute. The rights to the system have been acquired by Alfa Laval Agri.

Biotechnology and biological sciences research council: UK, tel (0)1793 413301; e-mail: natasha.marineau@bbsrc.ac.uk

### Flat out for a trouble-free ride

A South African inventor has tackled the problem of bicycle punctures by developing a replacement for the traditional air-filled inner tube.

Although manufacturers have tried to make puncture-proof tubes before, they have tended to result in a heavy and bumpy ride. But Jonspeed Racing, the UK-based makers of the Flatfree inner tube, says it is made from a light and resilient mixture of polyurethane and rubber.

Jonspeed Racing: UK, tel (0)1203 351495; (0)1203 351496.

Vanessa Houlder



Ruminant with a view: electronic monitoring makes for healthier cows

more natural pattern of milking, feeding and resting. The system, undergoing trials on a herd of 30 cows in Sweden, will go on sale in Europe later this year.

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## CURRENCIES &amp; MONEY

## Sterling's fall linked to Ecu arbitrage

## MARKETS REPORT

By Alan Beattie

Sterling took a tumble below DM2.80 yesterday, and some market participants pointed towards the long-predicted sell-off of the sterling part of theoretical Ecu baskets as the reason.

The pound, which had been showing some resilience around the DM2.80 level over the past week, abruptly dived at the beginning of the European session. It consolidated around its new level for the rest of the day, closing at the end of London trading at DM2.79.

The dollar also fell yesterday, breaking down below Y15 as sell orders had a disproportionate effect in markets thinned by the approach of the new year holiday and the conversion process for the euro. The dollar closed at Y14.7 at the end of trading hours in London.

Some market analysts said that the fall might be connected with the partial unwinding of an arbitrage opportunity identified earlier this year by traders in the foreign exchange markets.

Over the course of the year, the spread between the Ecu traded in the markets and the theoretical Ecu which can be assembled from the constituent currencies has varied considerably.

At one point in October it widened out to over 100 basis points. This means that traders could make money by creating a theoretical Ecu and exchanging it one-for-one with the euro today.

But since the Ecu also contains a substantial sterling component, this implies a

■ POUND IN NEW YORK

Dec 30 - Latest - Prev. close

2 spot 1.6955 1.6925

1 mth 1.6948 1.6913

3 mth 1.6922 1.6778

1 yr 1.6958 1.6768

potentially large sell-off of bounds around the time the trades are unwound.

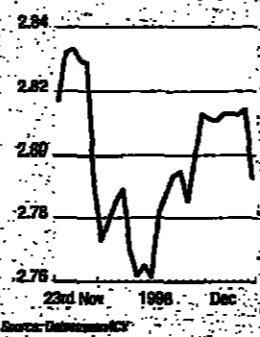
Many market analysts have warned that sterling is liable to speculative flows around the launch of the euro. "If arbitrageurs are going to do the thing exactly they will wait until 10.30am tomorrow to sell off sterling," said Chris Furness of economic consultancy 4Cast, in London yesterday.

"But it seems that many have been running restricted stop-loss positions to take advantage of sterling's rise over the past few weeks. When the pound went below DM2.81 many of these would have been triggered and this may explain the sterling this week," he added.

Mr Furness said that the gap between the theoretical and market Ecu narrowed to less than 10 basis points yesterday, which may have encouraged traders to take profits.

But there could still be

sterling against DM per £1



substantial amounts of Ecu-related sterling to be sold today, and sterling remained vulnerable to further falls below the DM2.79 level, he added.

Market analysts have also identified a potential upwards pressure on sterling from the unwinding of short sterling hedges by Ecu bondholders protecting the value of their positions.

Some think that this could outweigh the downward pressure on sterling of the Ecu arbitrage sell-off, although the effect may now come through until well into the new year when the positions are unwound.

But Jesper Damnesboe, currency economist with ABNAmro in London, said that this was an extremely difficult thing to quantify.

"There are stories circulating about billions of pounds worth of potential hedge unwinding," he said. "But the reality is that no-one really knows."

Mr Damnesboe said that the effect on sterling would depend not just on the posi-

tions of the bondholders themselves but also the decisions of the market-makers who sold them the hedges.

"Those market-makers may decide to hedge their own exposure to sterling or they may choose to accept the risk and run the position," said Mr Damnesboe.

Either way, sterling could be in for a choppy ride both today and in the new year.

"The markets are very alert to the possibilities of both upward and downward pressure on the pound," said Mr Damnesboe. "So if sterling starts moving in either direction, the market may jump on the movement and exacerbate it."

Holding sterling at such a time was a risky policy, he added.

Mr Damnesboe said that in the longer term, he thought that sterling would decline for more fundamental reasons. The present level was unsustainable for long, he added.

## WORLD INTEREST RATES

## MONEY RATES

Dec 30	Over night	One month	Three months	Six months	One year	Last 12m	Over 12m
Belgium	33	32	34	34	34	34	27.5
France	34	34	34	34	34	34	34.00
Germany	32	32	32	32	32	32	32.00
Iceland	32	32	32	32	32	32	32.00
Italy	34	34	34	34	34	34	32.75
Netherlands	32	32	32	32	32	32	32.00
Switzerland	14	14	14	14	14	14	14.00
US	75	54	52	52	52	52	52.00
Japan	16	16	16	16	16	16	16.00

US 5 LIBOR DIB London Interbank Bid/offer

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US Euro GDB 30-day 30-day 30-day 30-day 30-day 30-day 30-day

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US 12m 30-day 30-day 30-day 30-day 30-day 30-day 30-day

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## EQUITIES

## Europe ends year on quiet note

## EUROPEAN OVERVIEW

By Khuzey Merchant

The last day's trading on the main continental bourses before the birth of the euro was very thin, continuing the pattern of the past few days.

The FTSE Eurotop 100 index finished down 25.21 at 2,728.87 while the more broadly-based FTSE Eurotop 300 index ended 8.85 lower at 11,827.74.

The FTSE Eurobloc 100 index, which tracks the shares of the largest companies from countries due to join economic and monetary union

next week, settled 2.35 lower at 991.29.

One of the more interesting movers was the French electronics and defence equipments group Thomson-CSF. It gained Ecu 2.2 to Ecu 38.55 on speculation about an alliance with GEC, the UK defence company.

GEC is in the midst of a large-scale restructuring, part of a broader overhaul of the European defence and aerospace industry. GEC fell Ecu 1 to Ecu 7.72.

The engineering and electrical equipment sector lost 1.14 per cent. The biggest casualty was ABB, one of Europe's largest electrical

and engineering companies, which closed down Ecu 27.5 at Ecu 1,000.21.

The sectoral decline masked some strong performances, such as Legrand, which gained Ecu 7.4 to Ecu 225.51.

Mergers are likely to be a feature of corporate Europe in the new year as more pan-European industries take shape. Euro-equity markets are likely to be powered by restructurings and share buy-backs, low interest rates and bond yields, and solid earnings growth compared with other industrial countries.

The best performing sec-

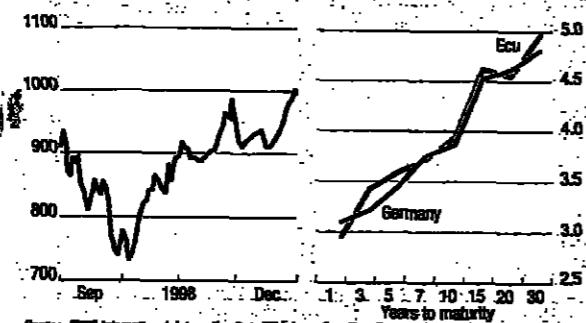
tors yesterday were health care, which improved 3.22 per cent, and distribution up 3.04 per cent. The tobacco sector lost 3.01 per cent while gas distribution declined 2.05 and alcoholic beverages 1.27 per cent.

Carlsberg, one of Europe's biggest brewers was a leading casualty, losing Ecu 9 to Ecu 49.31. British American Tobacco slipped Ecu 5 to Ecu 7.62.

The telecoms sector was also weak, slipping 0.76, on speculation over cuts in European tariffs. This caused Deutsche Telekom to continue its losing streak, down Ecu 5 to Ecu 23.01.

## FTSE Eurobloc 100

## Index



Source: FTSE International, Interactive Data/FT Information

## IN THREE MONTH EURO FUTURES (LIFFE) Ecu1m points of 100%

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Jan	-	96.970	-0.010	-	-	0	4
Jan	-	96.935	+0.015	-	-	0	2233
Sep	-	96.945	+0.020	-	-	0	1101
Dec	-	96.945	+0.375	-	-	0	666

## IN THREE MONTH EURO OPTIONS (LIFFE) Ecu1m points of 100%

	Strike	Jan	Feb	Mar	Jun	Jan	Feb	Mar	Jun
96.00	0.010	0.015	0.025	0.140	0.120	0.125	0.135	0.170	0.170
97.25	0.005	-0.005	-0.025	-0.035	-0.035	-0.035	-0.040	-0.040	-0.040
98.50	-	-	-	-	-	-	-	-	-
99.75	-	-	-	-	-	-	-	-	-

## IN FTSE EUROTOP 100 INDEX FUTURES (LIFFE) Ecu10 per index point

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

## IN EURO STYLE FTSE EUROTOP 100 INDEX OPTION (Ecu) Ecp10 per index point

	2500	2525	2550	2600	2650	2700	2750	2800	2850
C	P	C	P	C	P	C	P	C	P
Jan	121.3	120.9	120.5	120.2	120.1	120.0	119.9	119.8	119.7
Feb	122.55	122.55	122.55	122.55	122.55	122.55	122.55	122.55	122.55
Mar	-	-	-	-	-	-	-	-	-

## OTHER INDICES

	Dec	Dec	Dec	Dec	7/98	7/98	Dec completion
FTSE Stock 50	3320.25	3348.45	3338.38	3370.82	2433.67	3576.82	2431.23
FTSE Stock 50	3342.32	3354.71	3381.51	3358.65	2412.23	3563.45	2418.23
MSCI Europe	-	-	1186.51	1185.53	1203.55	981.52	1215.85

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300

	Price	Open	Sett. price	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300 INDEX OPTION (Ecu) Ecp10 per index point

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300

	Price	Open	Sett. price	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300 INDEX OPTION (Ecu) Ecp10 per index point

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300 INDEX OPTION (Ecu) Ecp10 per index point

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300 INDEX OPTION (Ecu) Ecp10 per index point

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300 INDEX OPTION (Ecu) Ecp10 per index point

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Mar	-	2736.0	-18.0	-	-	0	6011

Source: Bloomberg, FT Information. Subject to review next day, (a) available.

## FTSE EUROTOP 300 INDEX OPTION (Ecu) Ecp10 per index point

	Open	Sett. price	Change	High	Low	Est. val.	Open Int.
Mar	-	2736.0	-18.0	-	-	0	6011

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## COMPANIES &amp; FINANCE

## FINANCIAL SERVICES US INSURER COMPLETES PURCHASE OF SUNAMERICA

## AIG joins retirement boom

By Richard Waters in New York

The sharp decline in the US savings rate and the risk that the bull market will soon run out of steam have done nothing to dent the prospects for a retirement savings boom that will soon be felt around the world, Maurice "Hank" Greenberg, chairman of American International Group, said yesterday.

Mr Greenberg was speaking as the US insurer put the final touches to its \$18.5bn acquisition of SunAmerica, an insurance company which has soared to prominence on the back of the investment boom of the 1990s. The merger, agreed in August, is set for completion tomorrow.

The purchase marks a big shift for AIG, which has consistently ranked among the best-performing property/casualty and life insurers but which has not had a big stake in the long-term savings market.

However, the timing of the acquisition has prompted caution from some analysts. SunAmerica's rapid growth has been based largely on its success in the market for variable annuities, investment-linked insurance products which have become

"I don't think the level of the stock market, or the fact that savings appear to be declining, is indicative of the future of the retirement savings market," he said.

The aging populations of the developed world, and the prospect that social security

"People are not stupid - they want to provide for their own retirement. They don't want to rely on a hand-out in some government soup kitchen"

highly popular during the bull market.

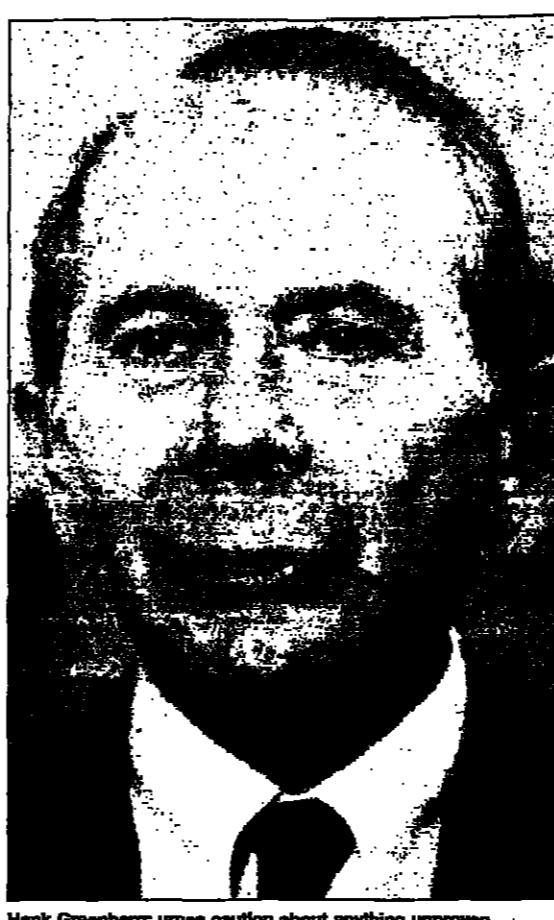
These savings vehicles will remain popular, even if the stock market falls, Mr Greenberg said.

He also predicted that the need to save for retirement would remain a powerful concern for the US Baby Boom generation, despite the fact that the US personal savings rate has just turned negative for the first time since the Depression.

benefits would have to be scaled back, ensured that this would remain a growth market, Mr Greenberg added. "People are not stupid - they want to provide for their own retirement. They don't want to rely on a hand-out in some government soup kitchen."

The purchase of SunAmerica also marks one of the first large-scale efforts at cross-selling in the financial services industry, as AIG

since climbed back close to their early-summer record, however, lifting the current value of the deal to \$18.5bn.



Hank Greenberg: urges caution about anything unproven

## Continental targets sales of DM20bn

By Tony Barber in Frankfurt

Continental, the German tyre and car parts manufacturer, yesterday set itself the ambitious target of raising group sales by more than 50 per cent in the next three years to DM20bn (\$12bn) in 2001.

The Hanover-based company, which is the world's fourth largest tyre maker but is moving increasingly into more specialised, high-technology areas such as brake and chassis systems, said it expected its net profit for 1998 to be significantly higher than the DM322m.

**WORLD BOND PRICES**

## BENCHMARK GOVERNMENT BONDS

achieved last year. That result was itself 67 per cent higher than the profit earned in 1996.

Continental did not give a specific prediction for its 1999 net profit, but said its sales this year had risen by 15.8 per cent to about DM13bn. It said the group's sales should reach about DM20bn in 2001.

Continental underlined its aim of expanding into high-technology businesses last September when it acquired the automotive brake and chassis division of ITT Industries of White Plains, New York, for about \$1.9bn.

## Heavy selling lifts Japan yields

## GOVERNMENT BONDS

By Khozem Merchant in London

and John Labate in New York

Yields on Japanese government bonds climbed above 2 per cent for the first time yesterday since September 1997 as investors continued to sell holdings in a market undermined by fears of oversupply next year.

European markets, meanwhile, edged up further in the last day of trading before the introduction of the euro, while the US Treasury market staged a late rally after a better-than-expected reception for an auction of short-term notes. The 10-year note was 1/4 per cent higher at 100 1/2, yielding 4.65

last trading session of 1998 with the yield on benchmark 10-year bonds ending at 2.01 per cent in Tokyo. Several city banks were reported to be heavy sellers once again as worries over supply continued.

The supply of new JGB issues in fiscal 1999 will be double that of 1998. But the Trust Fund Bureau, a public agency which is a significant investor in government debt, has indicated it may not buy the new issues.

US Treasuries continued to climb in early New York trading. By afternoon the 30-year bond had risen 1/2 to 102 1/2 to yield 5.088 per cent. The 10-year note was 1/4 higher at 100 1/2, yielding 4.65

yesterday at 115.76, up 0.13, yielding 4.559 per cent.

"In the two-year note auction [on Tuesday] dealers had bid aggressively and that gave the market a nice tone that carried over into today," said Kevin Logan at Dresdner Kleinwort Benson.

He said Treasury prices would remain in a narrow range in the short term now that the Federal Reserve has moved to a neutral stance on interest rate policy.

European markets slowed to a trickle, exaggerating price movements, but the tone was upbeat ahead of conversion weekend. The March German bund futures contract was trading late

yesterday at 115.76, up 0.13, yielding 4.559 per cent.

The Bank of England's monetary policy committee meeting next week and analysts expect a 25-basis point cut in interest rates. The MPC's hand may be forced by forecasts of weak data in the services sector, while retail sales figures are expected to show modest retail spending in the Christmas sales.

The Confederation of British Industry's distribution survey published next week is also expected to highlight weakness in manufacturing.

## Sitico meets debt obligations

Shanghai International Trust and Investment Corporation (Sitico), one of the best-known companies in China's troubled trust and investment industry, said yesterday it had struggled to find foreign funds to repay loans in recent months, but had managed to meet its maturing debt obligations.

China closed one of the country's leading trust and investment companies - Guangdong International Trust and Investment Corporation (Gitic) - for failing to pay its debts in October, prompting foreign banks to call in loans and halt new lending to most of the other 200 provincial and municipal trust companies known as the fics.

However, Sitico officials said the company had repaid in full a five-year \$70m bond issued in Singapore, which fell due yesterday. A number of China's fics defaulted on foreign loans as they faced a severe liquidity squeeze in the wake of Gitic's closure. Gitic's creditors have had nearly three months to register their outstanding debts and are expecting an indication of how much they are likely to be repaid after the closure of the notification period next week.

Zhou Youde, Sitico chairman, said the company has over \$200m in medium-and long-term foreign debt and more than \$30m in short-term foreign debt.

James Harding, Shanghai

## BOND FUTURES AND OPTIONS

## France

IN NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000

Open Sett price Change High Low Est. vol. Open Int.

Mar 111.38 111.50 +0.19 111.25 111.25 3,512 94,763

IN LONG TERM FRENCH BOND OPTIONS (MATIF)

Open Sett price Change High Low Est. vol. Open Int.

Mar 109 2.43 2.52 - 0.13 0.13 0.06 0.06

110 1.60 1.57 - 0.29 0.57 0.06 0.06

111 0.93 1.26 - 0.02 0.05 0.06 0.06

112 0.47 0.79 - 1.15 1.48 0.06 0.06

Ext. vol. Total Calls 159 Puts 162 Previous day's open Int., Calls 160 Puts 162

IN NOTIONAL GERMAN BOND FUTURES (DTB) DM250,000 100s of 100%

Open Sett price Change High Low Est. vol. Open Int.

Mar 115.72 115.78 +0.12 115.63 115.63 29,032 273,581

IN BOND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Strike CALLS PUTS

Price Feb Mar Feb Mar Feb Mar

115.71 0.37 0.78 1.05 0.41 0.65 0.28

116.00 0 0.57 0.71 0.13 0.65 0.02

116.25 0.32 0.53 0.71 0.03 0.55 0.21

Ext. vol. Total Calls 0 Puts 0 Previous day's open Int., Calls 0 Puts 0

IN NOTIONAL GERMAN BOND (BUND) FUTURES (DTB) DM250,000 100s of 100%

Open Sett price Change High Low Est. vol. Open Int.

Mar 108.72 108.72 +0.07 108.75 108.75 7,995 167,355

IN NOTIONAL GERMAN GOVT. BOND (BUND) FUTURES (DTB) DM250,000 100s of 100%

Open Sett price Change High Low Est. vol. Open Int.

Mar 108.53 108.72 +0.07 108.75 108.75 7,995 167,355

IN NOTIONAL GERMAN GOVT. BOND (BUND) FUTURES (DTB) DM250,000 100s of 100%

Open Sett price Change High Low Est. vol. Open Int.

Mar 108.72 108.72 +0.07 108.75 108.75 7,995 167,355

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Open Sett price Change High Low Est. vol. Open Int.

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## Offshore Funds and Insurances

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 870 4970 for more details.

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1st Jan	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	13th	14th	15th	16th	17th	18th	19th	20th	21st	22nd	23rd	24th	25th	26th	27th	28th	29th	30th	31st	
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### Offshore Insurances and Other Funds

## **LONDON SHARE SERVICE**







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**EUROBENCH® INSECTS® INDICES**  
 European Benchmarks™ (Eurobench) is a self-regulated, independent index publisher based in Brussels and London. The INSECTS® are pan-European equity indices on SECIOS® based and weighted on the volatility and correlation of each of the index constituents with the sector trend. The selection of INSECTS® constituents is from the 100-500 European stocks by market capitalisation. Values are continuously updated (every 5 seconds) on Bloomberg, Bridge, Reuters, Telecast, Telekurs and TSE from 08:00 to 18:15.

Sector	SETT	Close	Previous	Change in day	% Change	1999 High	1999 Low
	30-12-1999	30-12-1999	29-12-1999	Change in day	% Change	1999 High	1999 Low

Finestals	150	222.72	222.46	222.88	+1.5	+0.38	245.00	145.54
ME-TR	150	226.33	226.00	226.57	+1.3	+0.23	232.15	150.17
Non-durable goods	150	199.19	199.18	199.16	+0.02	+1.49	193.03	125.40
ME-GOODS	150	226.56	226.07	226.16	+0.51	+1.24	226.35	154.71
Oil	150	222.88	222.88	222.59	-1.54	-0.15	163.95	123.92
ME-OIL	150	214.64	214.65	147.89	-4.6	-0.38	227.15	149.51
Plastic chemicals	150	199.05	199.55	199.41	+0.36	+0.25	160.00	125.00
ME-PLASTIC	150	192.05	192.22	192.94	+7.42	+2.77	215.51	145.51
Telecom	150	226.24	226.02	226.77	+5.33	+0.27	234.47	157.27
ME-TELECO	150	219.38	219.12	219.02	-16.00	-0.35	230.00	148.51

1974	1975	1976	1977	1978	1979	1980	1981
22.3	22.3	10.0	4.3	17.5	20.1	23.0	23.4
5.6	5.6	2.0	1.1	5.6	5.6	5.6	5.6
8.6	8.6	2.0	1.1	5.6	5.6	5.6	5.6
14.5	14.5	2.0	1.1	5.6	5.6	5.6	5.6
9.1	9.1	2.0	1.1	5.6	5.6	5.6	5.6

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## **GLOBAL EQUITY MARKETS**

\* See Dec 2012: Taiwan Weighted Price Act. \$5 Market. † Taiwan, as of Dec 31, 2012. □ 2012-2013 intra-day Index: Dec 31: 2020.57 - 40.83. † Calculated at 15.00 BMF. □ Excluding Bonds, □ Industrial, plus Utilities, Freight and Transportation. □ The DJ Ind. Index measures the day's highs and lows for the averages of the highest and lowest prices attained during the day by each stock, whereas the actual day's highs and lows represent the highest and lowest valuing that the index has reached during the day. (The Average is based on the previous day's. □ Subject to official reclassification. □ Yields and P/E ratios are based on December Total Market Index. □ Midpoints.

**THE NASDAQ-AMEX MARKET GROUP** 4 pm close December 30

## THE NASDAQ-AMEX MARKET GROUP

250 7 1 United States

# EASDAQ

# STOCK MARKETS

## Profit-taking pulls Dow off record bid

### AMERICAS

US shares were little changed in early trading as some succumbed to modest year-end selling, writes John Labute in New York.

The recent sharp gains that sent the Dow Jones Industrial Average to within 50 points of an all-time high on Tuesday gave way to a more cautious mood.

By early afternoon the Dow had slipped 3.35 to 9,317.53 while the broader Standard & Poor's 500 index fell 3.12 or 0.35 per cent at 1,288.89.

The high-tech sector remained weaker than most as investors skinned the latest gains from the internet high-flyers of the past few days. The Nasdaq composite, which is weighted in technology shares, was down 11.30 at 2,170.47. Small-cap shares also weakened, sending the Russell 2000 index down less than 1 point at 410.13.

In the internet sector, shares of America Online were down 5.5% at \$144.90 while Amazon.com, the online bookseller, was off \$14.80 to \$318. The sell-off, however, appeared modest when compared with the strong runs of recent weeks.

Leading semiconductor companies and computer producers had a good day. Texas Instruments climbed 3.3% to \$97 while National Semiconductor gained more than 5 per cent at \$13.40.

Banks shine in Jo'burg gains

### SOUTH AFRICA

Shares in Johannesburg continued to gain ground, lifting the all share index 41.8 to 5,438.3, the best level for the benchmark since the start of December.

Volumes were low and

Hewlett-Packard, a Dow stock, rose 6.1% to \$70.

Other gainers in the Dow included Aluminum Company of America up 5.1% at \$74.4%. But the blue-chip index was weighed by the likes of International Paper, off 5.4% at \$44.4%, and Walt Disney, down 5.4% to \$30.4.

TORONTO edged lower in early trading. Volume was low and shares mostly drifted down in line with the weaker opening trend on Wall Street. The 300 composite index was off 7.56 at 6,464.60 at noon.

Golds mostly improved but banks were mixed. Barrick gained 15 cents to C\$30.40. Royal Bank of Canada was easier, slipping 20 cents to C\$76.15 while Toronto-Dominion improved 10 cents to C\$63.75.

Among industrials, Alcan Aluminum lost 20 cents at C\$41.70 and Seagram shed C\$1.45 at C\$68.05.

SAO PAULO rallied modestly at the opening bell, helped by news that Tuesday's net outflow of foreign exchange had been lower than expected.

At midsession, the benchmark Bovespa index had managed to recoup part of Tuesday's 2.7 per cent loss with a gain of 5.1 to 6,765.

MEXICO CITY reversed early losses to leave the IPC index up 3.60 at 3,920.40 at midsession. Initial selling had been sparked by fiscal concerns ahead of the 1999 budget.

## Rate cuts aid Europe's recovery from lows

Helsinki has been the hottest bourse on the continent but preparations for the euro dominated the year, writes Michael Morgan

Nordic neighbours may be, but the equity market performances in Finland and Norway have been poles apart this year.

The Helsinki bourse has been Europe's runaway winner, soaring 106 per cent in dollar terms, as measured by the FTSE/FPA indices.

Once again, Nokia has remained the market's driving force during a year in which the company has claimed to have overtaken Motorola of the US as the world's leading supplier of mobile phones.

Moreover, unlike its Swedish rival Ericsson, which felt obliged to issue a dire profits warning this month, Nokia's success shows little sign of abating. The group, which reported an 86 per cent increase in third-quarter mobile phone sales, is expected to post full-year profits of about FM12bn, up from FM8.37bn last year.

Oslo, by contrast, has been Europe's biggest loser, falling more than 30 per cent during a year in which crude oil prices halved, hitting the

country's oil-dependent economy and feeding through to corporate profits.

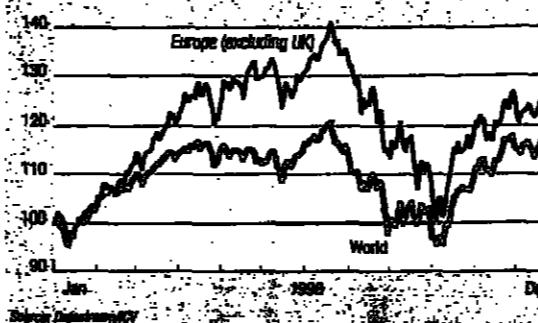
Under intense pressure to consolidate its activities with its Nordic neighbours, the market has felt a chill wind from developments in Russia that has only exacerbated inflationary pressures and the risk of a hard economic landing next year.

The continental European markets generally made a concerted effort to shrug off worries about Asia in the early months of the year. By late July, they had recorded a 4.6 per cent rise from January's levels. But the laws of gravity were reimposed by a number of negative signals and by early October the markets had given up almost all their rises.

US Federal Reserve chairman Alan Greenspan's gloomy view that higher interest rates might be necessary to curb inflationary pressures was exacerbated by Russia's crisis, the personal problems faced by President Bill Clinton and another US hedge fund

### Europe versus the world

FTSEP index (annual)



share, this time the near collapse of Long-Term Capital Management.

But the final quarter saw a European recovery as two cuts in US interest rates during October lit the fuse for Wall Street's return to the all-time highs established during the summer. And in Europe, concerted action to cut interest rates by all 11 euro-zone countries helped the markets to recover much, though not all, of their autumn losses.

returns of perhaps as much as 10 per cent.

Southern Europe provided other winners. Analysts point to short and long-term interest rate convergence as an important driver of the Milan market, in spite of disappointing economic growth this year. Madrid had a good year, notwithstanding its exposure to Latin America.

Dublin and Paris also managed to outperform the region.

Zurich underperformed continental Europe, held back early in the year by the heavy weighting of the pharmaceutical giants in its index. Russian exposure kept the lid on Frankfurt, while Copenhagen, Stockholm and Vienna were also underperformed.

Irrespective of individual performances, the common theme across much of Europe has been the increasingly frantic preparation for the introduction of the euro.

Many investors are bracing themselves for a volatile start to the year. Some analysts believe there could

## Muted Tokyo rides bond falls

### ASIA PACIFIC

The decline in Japanese government bonds continued yesterday but equities in TOKYO were little affected in lacklustre trading, writes Paul Abrahams.

Long yields broke above 2 per cent for the first time in 15 months. Falling debt prices usually cause a drop in equities as investors switch into higher-yielding bonds, but the benchmark Nikkei 225 average ended just 4.72 lower at 13,923 after trading between 13,913 and 13,912.

Defensive stocks performed solidly on a day that featured a degree of profit-taking from other types of stock. Swisscom, the telecoms company, rose SF1 to SF1.575, while Nestle, the food group, finished SF1.92 or 1.1 per cent higher at SF1.90.

The more representative Nikkei 300 index closed down 0.72 at 216. The Topix index of all first-section shares was off 1.84 at

1,087. However, the momentum was up, with 578 shares gaining and 490 down.

Part of the explanation for the muted response was that there was only a half day's trading. Turnover was very light at just 15m shares.

Nissho Iwai, the highly indebted trading group, announced a new Yen60bn line of credit and the shares jumped Y6 to Y96.

However, some of the banks providing the financing fell. Sanwa tumbled Y12 to Y7, Dai-ichi Kangyo Y4 to Y605, Bank of Tokyo-Mitsubishi Y19 to Y1,70, and Industrial Bank of Japan Y15 to Y521, a new 1998 low.

In Osaka, the OSE index rose 1.88 to 14,804.

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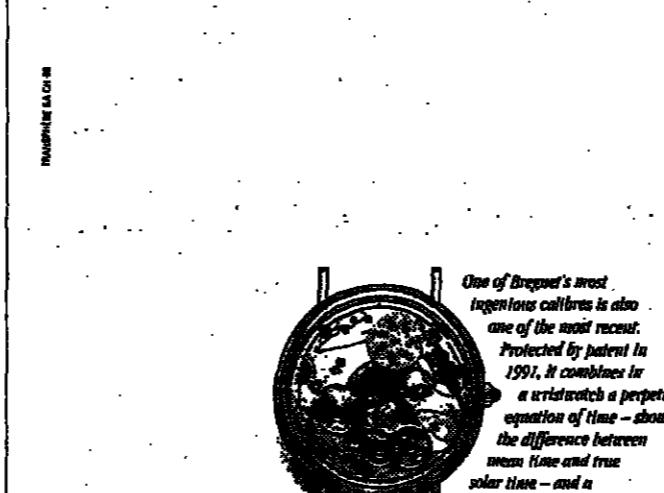
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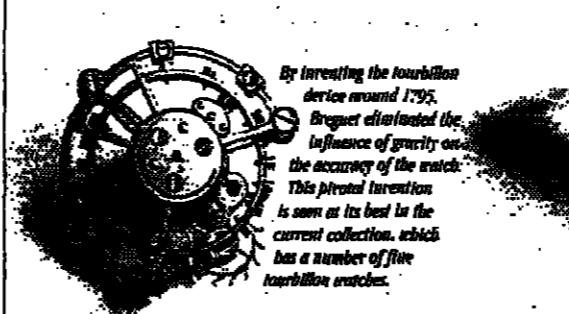
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